

| Code | Name | Progress Report Status |
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| 01 | Leadership in Sustainability | |
| 1a | Vision for Randwick City Council | |
| S030 | Short and Medium Term Financial Plans | 75% |
| Comments | All short and medium term financial plans will be updated with key stakeholders in line with the 2011-12 budget preparation. These strategies will be incorporated into the 2011-12 Budget and the Long Term Financial Plan. | |
| Highlights: | All short and medium term financial plans will be updated with key stakeholders in line with the 2011-12 budget preparation. These strategies will be incorporated into the 2011-12 Budget and the Long Term Financial Plan. | |
| S031 | Financial Performance and Position | 75% |
| Comments | Budget performance is continually monitored. Reports are provided to managers monthly and capital expenditure reports are produced each week. Regular meetings are also held with budget managers. The financial performance and position of the Council is reported to the Administration and Finance Committee each month. The March quarter budget review is in progress and a report will be submitted to Council in May 2011. | |
| S080 | Implementing Sustaining our City programs | 75% |
| Comments | Projects on track including water and energy savings, sustainable education and next priority for coastal walkway at La Perouse. Externally funded sustainability transport project completed. | |
| P001 | Planning and reporting | 75% |
| Comments | The December Quarterly Report was published and Council's Draft Operational Plan 2011-12 prepared. | |
| P009 | Long Term Financial Plan | 75% |
| Comments | A review of the Long Term Financial Plan will be carried out during planning for the 2011-12 Financial Year. | |
| 1b | Leadership | |
| S001 | Leadership in community consultation | 75% |
| Comments | Continued to support and manage Council's Precinct Committees. Participated with 4 other Councils planning training for precincts. Working with the International Association of Public Participation in planning the October 2011 International Conference in Sydney. | |
| Highlights: | Continued to support and manage Council's Precinct Committees. Participated with 4 other Councils planning training for precincts. Working with the International Association of Public Participation in planning the October 2011 International Conference in Sydney. | |
| S002 | Issues management | 75% |
| Comments | Developed a new media monitoring system to inform key staff and Councillors of relevant media issues every morning. Responded to more | |

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| | <p>than 70 media enquiries meeting 95% of deadlines with an average response time of 1.62 days per enquiry. 70 per cent of the media enquiries received were from the Southern Courier. Key issues managed and responded to included: Campervans illegally parking, alleged water contamination at the Chinese Market Gardens; upgrade works to Bardon Park; two tree poisoning incidents; advocating for light rail in Randwick; The Spot Food & Film Festival and a number of rescues at Maroubra and Coogee Beaches.</p> <p>Highlights: Developed a new media monitoring system to inform key staff and Councillors of relevant media issues every morning. Responded to more than 70 media enquiries meeting 95% of deadlines with an average response time of 1.62 days per enquiry. 70 per cent of the media enquiries received were from the Southern Courier.</p> | |
| <p>S003</p> <p>Comments</p> | <p>Integrated marketing strategy</p> <p>Continued to implement and uphold Council's Corporate Style Guide and Visual Identity Guidelines which detail a consistent and professional approach for Council's publications. Continued work on an overall Communications Plan for Council by drafting a social media policy and social media response guide to help guide future online communications. Researched and developed plans for an online e-newsletter for residents. Templates for printed material such as flyers, brochures, posters, banners, postcards, advertisements, bookmarks and booklets have been developed and published on the intranet for use to help maintain the Council's brand standards.</p> <p>Highlights: Templates for printed material such as flyers, brochures, posters, banners, postcards, advertisements, bookmarks and booklets have been developed and published on the intranet for use to help maintain the Council's brand standards.</p> | <p>63%</p> |
| <p>S011</p> <p>Comments</p> | <p>Integrated risk management</p> <p>The independent review has been completed and a report provided to the MANEX team. A project plan is being developed in consultation with Information Services to continue to ensure Council's continuity strategies and plans are up to date and compliant.</p> | <p>56%</p> |
| <p>S013</p> <p>Comments</p> <p>Highlights: Successful WorkCover chemical audit completed.</p> | <p>Occupational Health & Safety Management System</p> <p>No legislative breaches in the last quarter.</p> | <p>75%</p> |
| <p>S016</p> <p>Comments</p> | <p>Property portfolio</p> <p>All Council owned properties managed in accordance with legislative requirements. All licences prepared in accordance with Council policies.</p> | <p>75%</p> |
| <p>S017</p> <p>Comments</p> | <p>Tenders, contracts and purchasing</p> <p>Tenders processed in accordance with legislative requirements. E-tendering to be implemented once new purchasing systems are up and running. Contracts list up to date. Purchase orders processed in accordance with KPI.</p> | <p>75%</p> |
| <p>S018</p> <p>Comments</p> <p>Highlights: The InfoCouncil software was upgraded in January 2011, resulting in a number of system enhancements.</p> | <p>Council and committee meetings</p> <p>The InfoCouncil software was upgraded in January 2011, resulting in a number of system enhancements. 100% of requests for access to information have been dealt with within service standards or legislative requirements. Business Papers are regularly available on Council's website on the Tuesday afternoon prior to meetings - there has been 100% compliance with this service standard. The delegations database has been established and is being maintained on a regular basis - individual staff delegation reports are now being printed for induction purposes.</p> | <p>75%</p> |

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| S019 | <p>Document Management System</p> <p>Comments All organisational structure changes are reflected in TRIM's internal locations. Newly created positions and new starters are also updated in TRIM in a timely manner. This enables TRIM quarterly statistics and weekly overdue reports to be accurately tabled for the relevant Managers and Directors.</p> | 75% |
| S020 | <p>Archive system</p> <p>Comments All aspects of the Archive Project Plan are regularly monitored: Physical folders are destroyed according to the General Disposal Authority and Senior Management approval; new holdings are archived as required; and all legal documents are securely maintained and tracked. Additionally, all State Records compliance audits are adhered to (State Records Act & Digital Recordkeeping) along with an Organisational 'Health Check' on our Information Management. Information Management is currently in the process of assessing 'high risk' records and the Applications/Systems that manage these records.</p> | 75% |
| S021 | <p>Insurance Program</p> <p>Comments Insurance claims handed over to Echelon to manage and provide arms length transactions. All claims acknowledged within 7 days and progress reported to Council monthly.</p> | 75% |
| S032 | <p>Financial information, advice, reports and compliance</p> <p>Comments Information regarding financial performance is provided to the community in a timely manner through the publication of a Balance Sheet and Funding and Income Statements for the Council and each division in the Administration and Finance Committee Business Paper. A range of tools are provided to budget managers including live "Dashboards" containing key financial and non-financial information, monthly reporting packages and regular budget meetings. The Council's Executive Information System was re-launched after the implementation of the Council's new core financial systems in October 2010. Monthly investment reports are also reported to the Council.</p> | 75% |
| S033 | <p>Customer Focus Strategy</p> <p>Comments Customer Service Knowledge updated regularly for internal staff use when dealing with customer enquiries. Council's Customer Request system is continually being improved to ensure customers' requests are captured and actioned appropriately. Council's online Service Request system, which had been unavailable for a few months, was made available to the public in January 2011. This provides another avenue for the public to contact Council and submit requests for services.</p> <p>Highlights: Council's online Service Request system, which had been unavailable for a few months, was made available to the public in January 2011. This provides another avenue for the public to contact Council and submit requests for services.</p> | 75% |
| S034 | <p>Customer and telephone services</p> <p>Comments Council's Customer Service Department met most of their performance targets during the quarter. The Call Centre was very busy and did not perform as well as previous periods in relation to abandoned calls and percentage of calls answered within 30 seconds, but still achieved a very high percentage of calls being managed at the first point of contact. The front counter achieved all targets. Overall, the Customer Service Centre is performing very well and continues to provide a high standard of service.</p> | 75% |
| S035 | <p>Customer Request Management (CRM) system</p> | |

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| | <p>Comments A total of 10,755 service requests were received during the period, with 89.81% (9,659) being completed within the respective Service Level Agreement. The number of service requests has increased by nearly 19% from the previous December quarter.</p> <p>Highlights: A total of 10,755 service requests were received during the period, with 89.81% (9,659) being completed within the respective Service Level Agreement. The number of service requests has increased by nearly 19% from the previous December quarter.</p> | 75% |
| S036 | Levy and collection of rates and charges | 75% |
| Comments | All 2010-11 Rate Notices and subsequent supplementary levies and instalment reminder notices have been issued in accordance with legislative requirements. The 2010-11 Rate Levy included the new rating variation associated with the Building for our Community program as well as the new valuations for the Randwick council area. The Long Term Financial Plan has a target of less than 4% outstanding rates, annual charges, interest and extra charges. Total outstanding rates and charges as at 30 June 2010 were 2.64%. This compares with 2.92% the previous year (2008-09). Recovery practices continue to ensure good collection rate maintained. | |
| S037 | Investment portfolio | 75% |
| Comments | All new investments for the March quarter have been made in accordance with the adopted Investment Policy. Returns on investments have stabilised following the market fluctuations associated with the global economic crisis over the previous 2-3 years. Improved returns following increases in official cash interest rates. | |
| S038 | Information services support | 75% |
| Comments | The major business systems that council utilises have now been migrated and are being managed in-house. These include the document management system, the Land Information System, Financials, HR/Payroll, Time & Attendance, and Works & Assets systems. A review of additional workload and staff capacity is being undertaken. | |
| S039 | Business processes and business systems | 75% |
| Comments | Additional configuration and enhancements of all applications migrated to in-house environment. Finance and HR/Payroll applications have now moved from project mode to maintenance mode. | |
| | Highlights: Finance and HR/Payroll applications have now moved from project mode to maintenance mode. | |
| S040 | Information technology infrastructure and support | 75% |
| Comments | All systems performed well with a minor disruption to one database server and one corporate drive due to space issues. A number of TechnologyOne updates and hot fixes were deployed. | |
| S041 | GIS and mapping services | 75% |
| Comments | 107 cartographic maps have been produced. Examples of maps produced include: floodlight locations and sports fields line markings for each field and park within the LGA; 2011-12 road capital works program; and banner pole locations in the LGA. Nine new map layers have been created which include the 2011-12 roads capital works program and beaches. 48 map layers have been updated. Examples of updated map layers include: cadastral information which includes new property subdivisions and consolidations; resident parking streets map; and parks and open space assets. | |

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| <p>Highlights: 107 cartographic maps have been produced. Examples of maps produced include: floodlight locations and sports fields line markings for each field and park within the LGA; 2011-12 road capital works program; and banner pole locations in the LGA. Nine new map layers have been created which include the 2011-12 roads capital works program and beaches. 48 map layers have been updated. Examples of updated map layers include: cadastral information which includes new property subdivisions and consolidations; resident parking streets map; and parks and open space assets.</p> | | |
| S042 | Technology project management services | 75% |
| Comments | <p>For the March quarter, project management services have been provided to three major initiatives. The first is the development of the Integrated Works Mobility system, providing expertise with the finalising of the requirements, ensuring the development will be fit for purpose and ensuring all RCC resources are coordinated. The second is the development of a specialised extranet, which is in the initial investigation stage. Thirdly focus has been placed on the rollout and implementation of a replacement WAN service for Council remote sites.</p> | |
| P002 | Shared Services | 75% |
| Comments | <p>Shared services opportunities continue to be investigated.</p> | |
| P008 | Workforce Strategy | 50% |
| Comments | <p>All actions achieved for the period as detailed in the Human Resources Strategic Plan.</p> | |
| 1c Continuous Improvement | | |
| S012 | External customer satisfaction program | 75% |
| Comments | <p>The key findings of the biennial RCC Community Satisfaction Survey were further explored by conducting a series of focus group sessions, the results of which will be reported to Council.</p> | |
| <p>Highlights: The key findings of the biennial RCC Community Satisfaction Survey were further explored by conducting a series of focus group sessions.</p> | | |
| P003 | BEF Assessment | 75% |
| Comments | <p>The scope of this project has changed to include a testing and review of previous responses to the Promoting Better Practice initiative, to be followed by a rigorous in-house assessment against the BEF in the first instance.</p> | |
| P004 | Internal Audit Plan | 75% |
| Comments | <p>Audits including fraud and corruption work reviews have been carried out as per the Annual Audit Plan 2010/11.</p> | |
| <p>Highlights: Annual Audit Plan for 2011/12 in development as per the Strategic Audit Plan adopted by 30 November 2009.</p> | | |
| P005 | Crisis Management plan | 85% |
| Comments | <p>The independent review has been completed and a report provided to the MANEX team. A project plan is being developed in consultation with Information Services to continue to ensure Council's continuity strategies and plans are up to date and compliant.</p> | |
| <p>Highlights: Crisis Management Plan reviewed in line with new changes to legislation.</p> | | |

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| P006 | Internal customer satisfaction program | 50% |
| Comments | Preparation for internal customer service workshops undertaken. | |
| P007 | Knowledge management framework | 75% |
| Comments | The current focus in developing the knowledge management framework is around effective internal corporate communication. | |

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| 02 | A Vibrant and Diverse Community | |
| 2a | Understanding Community Needs | |
| P051 | Youth Culture Strategy | 75% |
| Comments | A survey of young people's cultural aspirations is scheduled to occur on 14 April 2011 the 'Filthy Art Festival' during Youth Week, at Maroubra Beach, for input to this strategy. Members of the Randwick Youth Council will be present on the day. | |
| P052 | Demographic information | 75% |
| Comments | Provided demographic data for specific requests and online census information to assist both council and community research. | |
| 2b | Meeting Community Needs | |
| S022 | Access to childcare centres | 75% |
| Comments | Seven of nine community based not for profit Child Care Centres located on Council owned or managed land now fall under Community Facilities Management Policy. The other two will be incorporated under this policy when leases are renegotiated. | |
| S067 | Activities for children and families | 75% |
| Comments | <p>A series of parenting workshops have been run and well attended. This includes, First Aid/CPR for parents, Infant baby Massage workshop, Dealing with tantrums (for parents/carers of children 2-5 years). A total of 60 parents attended these workshops.</p> <p>Highlights: A series of parenting workshops have been run and well attended. This includes, First Aid/CPR for parents, Infant baby Massage workshop, Dealing with tantrums (for parents/carers of children 2-5 years). A total of 60 parents attended these workshops. Had many inquiries from community members about running more workshops. Over 1000 parenting calendars have been distributed.</p> | |
| S070 | Moverly Children's Centre | 75% |
| Comments | <p>Occupancy remains at 100%. The Centre has successfully recruited new casuals to alleviate the use of agency staff. Families were informed of proposed fee increase of \$10 per day, commencing from July 2011. Moverly Centre staff continue to receive positive feedback about their care and service levels.</p> <p>Highlights: 100% occupancy.</p> | |
| S078 | Community grants programs | 75% |
| Comments | Cultural Community Grants for February 2011 delivered. The 2011/12 funding round for the Community Partnership Funding Program is scheduled to commence early April 2011. CDSE 2011 now open to receive applications, with a closing date of 21 April 2011. | |
| P033 | Activities for older people | 85% |
| Comments | A range of events and activities were held during Seniors Week to actively engage with older people, carers and people with a disability. | |

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| Highlights: All scheduled workshops were well attended. | | |
| P034 | Activities for young people | 75% |
| Comments | Eight workshops conducted including skate clinics, hip hop dance, skateboard art, stop motion film editing and youth strategic plan consultation. Randwick Youth Council established with 10 members. Highlights: Eight workshops conducted including skate clinics, hip hop dance, skateboard art, stop motion film editing and youth strategic plan consultation. Randwick Youth Council established with 10 members. Randwick Youth Council established and councillors inducted. Youth Councillors have been active in planning Youth Week events for April. | |
| P035 | Domestic violence information session | 100% |
| This project has been completed | | |
| P036 | Access to information | 75% |
| Comments | Research completed on appropriate information required to improve the general community's access to domestic violence issues and support needs via Council's website. Drafting of information for webpage commenced. Consultation with Eastern Sydney Domestic Violence committee began. Project's action plan scheduled for commencement 2011. | |
| P037 | Services for ATSI people | 75% |
| Comments | Supported Lapa Access Point service in development of promotional material and attended service launch. Lapa Access Point is an Aboriginal service aimed at supporting Aboriginal people to link up to mainstream services. Assisted Kooloora Community Centre and Play group with planning and programming and Volunteers lunch. Highlights: Supported Lapa Access Point service in development of promotional material and attended service launch. Lapa Access Point is an Aboriginal service aimed at supporting Aboriginal people to link up to mainstream services. | |
| 2c Strong Partnerships | | |
| S004 | Support local community engagement | 75% |
| Comments | Provided responses to all Precinct Committee resolutions submitted to Council. Arranged printing of 18,200 flyers for 7 different precincts. Developed a regular advertisement to notify residents of upcoming precinct meetings. Supported the Mayor's meeting with local Service Clubs. Maintained Council's consultation website. | |
| S052 | Traffic Committee | 75% |
| Comments | Servicing of Traffic Committee is ongoing - quality and consistency being maintained. | |
| S068 | Services for local community | 75% |
| Comments | Council staff assisted with organisation of newly formed Sydney wide combined migrant interagencies group, in conjunction with the Ethnic Communities Council of NSW, to address multicultural issues. Council representative continues to convene and support the Inner and Eastern | |

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| <p>Sydney Migrant Interagency (IESMI), and attend the NSW Local Government Multicultural Workers Network to share information on responding to the needs of multicultural communities.</p> | | |
| <p>2d Community Facilities</p> | | |
| P053 | Plan of Management preparation - Community centres | 90% |
| Comments | Report finalised for Council meeting 19th April 2011, reporting on consultations and with a recommendation that the Plan be endorsed by Council. POM for Randwick Community Centre scheduled to commence next quarter. | |
| <p>Highlights: Report finalised for Council meeting 19th April 2011, reporting on consultations and with a recommendation that the Plan be endorsed by Council. POM for Randwick Community Centre scheduled to commence next quarter.</p> | | |
| P054 | Community Facilities Plan review | 60% |
| Comments | Internal consultation and revision of draft content currently underway. Progress delayed due to other work priorities. Estimated completion date June 2011. | |
| <p>2e Accessibility</p> | | |
| S023 | Subsidised rental policy | 75% |
| Comments | 29 community leases/licenses now in accordance with Community Facilities Management Policy. The remainder will come on board as they are renewed. Current agreements with Annabel house, Anglicare, Clovelly Bowling Club, Clovelly Baby Health Centre, Coogee Bowling Club, Coogee Croquet Club, Coogee Fishing Club, Coogee Diggers, Duffy's corner Child Care, Gordon's Bay Fishing Club, Kensington Bowling Club, KU Randwick Coogee Kindergarten, Learning Links, Malabar Boat Owners, Malabar Occasional Child Care, Meals on Wheels, KU Peter Pan Kindergarten, Randwick District SLSA, Randwick Historical Society, Randwick Netball, Randwick South Sydney Family Day Care, Randwick Botany Cycle Club, Junction Neighbourhood Centre, ROCK, SESIAHS Malabar, The Shack, SOS Preschool, South Coogee Bowling Club, and Surfing NSW. | |
| P038 | Access to facilities | 75% |
| Comments | No issue raised for action this quarter. | |
| <p>2f Cultural Diversity</p> | | |
| P039 | Cultural projects | 100% |
| Comments | Project completed. | |
| P040 | Annual events | 75% |
| Comments | All March quarter events targets fully met and within budget. | |
| <p>Highlights: The Australia Day Community Service Awards ceremony was well attended and the free community event at Coogee on Australia Day went well. The Spot Festival attracted a record crowd of over 20,000 people and numerous emails from the community have been received to say how much they enjoyed it.</p> | | |

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| P041 | <p>Multicultural events and activities</p> <p>Comments A range of multicultural activities and events were held for National Harmony Day, including a Carnivale for seniors, a Multicultural Luncheon and Arts Festival in Randwick Town Hall and a Poster Competition.</p> <p>Highlights: A range of multicultural activities and events were held for National Harmony Day, including a Carnivale for seniors, a Multicultural Luncheon and Arts Festival in Randwick Town Hall and a Poster Competition.</p> | 75% |
| P042 | <p>Aboriginal cultural projects</p> <p>Comments Work has commenced with Aboriginal Art Work Project and will be completed prior to 30 June 2011. Cultural workshops associated with this project to be held during Reconciliation Week in June 2011.</p> | 75% |
| P043 | <p>Information for multicultural people</p> <p>Comments A number of information forums/workshops were held for residents from non-english speaking backgrounds including Eastern Sydney Multicultural Access Project's Healthy Living Program; NSW Community Relations Commission regional community consultation session in Maroubra to identify issues that affect community harmony; NSW Health's Bangladeshi Women's Health Resource kit focusing on maternal and child health issues.</p> <p>Highlights: A number of information forums/workshops were held for residents from non-english speaking backgrounds including Eastern Sydney Multicultural Access Project's Healthy Living Program; NSW Community Relations Commission regional community consultation session in Maroubra to identify issues that affect community harmony; NSW Health's Bangladeshi Women's Health Resource kit focusing on maternal and child health issues.</p> | 75% |
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| 03 | An Informed and Engaged Community | |
| 3a | Communicating Effectively | |
| S005 | <p>Communications planning</p> <p>Comments Communications plans and campaigns developed for: The Spot Festival, Australia Day; La Perouse road and streetscape upgrade, International Womens' Day art competition, Maroubra Bay Flood Study, Maroubra Urban Design, backpacker campervan crackdown; community service Awards; Harmony Day; Malabar Headland rezoning, the Garage Sale Trail; Urban Shorts and National Youth Week, removal of trees on Alison Rd Randwick, Budget and Operational Plan, Festival of the Bikes, Business Awards. Each communication plan outlines objectives and communication actions to achieve those objectives. The Communications Unit produced 43 media releases and 20 speeches/MC notes. 11 events/initiatives were photographed. Council's \$8M La Perouse road and streetscape upgrade received extensive local and metropolitan media coverage. Council's MOU on light rail received positive radio and metro print coverage. Council's Spot Food and Film Festival received extensive media coverage with 65 media mentions including 14 press, 38 TV, seven AM radio and six FM radio mentions.</p> <p>Highlights: 16 Communication plans developed to support Council projects, services and events. Council's Spot Food and Film Festival received extensive media coverage with 65 media mentions including 14 press, 38 TV, seven AM radio and six FM radio mentions.</p> | 75% |
| S006 | <p>Informing our residents</p> <p>Comments Summer edition newsletter finalised and distributed to Randwick City's 55,000 households. Weekly advertisement in Southern Courier and monthly advertisement in The Beast produced. Individual advertisements developed for the La Perouse Road and Streetscape upgrade, Spot festival, Australia Day and ewaste collection. In total more than 90,000 individual flyers, brochures and letters advising residents about a range of Council programs, projects, services and events were produced or managed by the communications unit and distributed to local residents. This equates to every household receiving 1.64 publications in their letterbox during this time. A weekly e-newsletter has also been developed for implementation next quarter. A Randwick City Council YouTube channel was launched and has received almost 300 views.</p> <p>Highlights: In total more than 90,000 individual flyers, brochures and letters advising residents about a range of Council programs, projects, services and events were produced or managed by the communications unit and distributed to local residents. Summer edition newsletter finalised and distributed to Randwick City's 55,000 households.</p> | 75% |
| S007 | <p>Statutory notices and publicity</p> <p>Comments Twelve Mayoral columns were completed for the weekly Southern Courier and The Spectator publications while three columns were created for the monthly Beast publication. The columns highlighted significant issues, events and Council-related news including the Bali Bombing anniversary, updates on the Education and Health Specialised Centre Discussion Paper, handover of the Randwick Environment Park, Christmas festivities, and various community events. 203 communications publications from a range of areas of the Council were proofed, edited and approved for public release including: Australia Day material (flyers, posters, booklets), The Spot Festival (street banners, postcards, flyers, posters, advertisements), Council community newsletter, sustainability display panels, school safety parking flyers, bike workshop advertisements, Seniors Week material (posters and flyers), Randwick Environmental Park poster, community workshop posters, Historic Photograph exhibition material (poster and invite), Harmony Day Festival flyer and poster, E-waste advert, rat eradication factsheets, DRAC fitness flyer, OHS newsletter, Illuminated Stories exhibition (poster, invite, Citylights, bus shelter poster, pull-up banner) and Garage Sale Trail material. Communications campaigns were developed for: The Spot Festival, Bardon Park upgrade, Operational Plan & Budget, tree removal on Alison Road, La Perouse road and streetscape upgrade and The Festival of the Bike. 39 advertisements were proofed for various campaigns and events including Go Solar, ICAN changes, Ride to Work, Walk it Off, Ecoliving Fair, Community Service Awards, Malabar Family Fun Day.</p> <p>Highlights: New creative look and feel developed for The Spot Festival which helped to brand it and attract more visitors. Community notified about \$8M La Perouse</p> | 75% |

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| streetscape upgrade through advertising, mailbox drop and onsite signage. | | |
| S008 | Communications and visual design standards | 75% |
| Comments | The Communications team made available on the intranet a new suite of InDesign and Word Council publication templates along with the revised Visual Identity Guidelines with the aim of effectively strengthening the Randwick City Council brand and applying a consistent and professional design for marketing and communications material across all areas of the organisation. The Communications team met with various teams across Council to explain the purpose of the templates, how to use them to produce publications that are in line with our corporate style, and ensure staff are up to date with the Visual Identity Guidelines and how they can apply these standards to the templates provided. With the aim of providing a database of high res images that support the Council's visual standards, a working group has been established to implement an image library. Facilitated by the Communications team, the group is currently exploring an implementation strategy and possible products. | |
| Highlights: A suite of InDesign and Word publication templates have been developed and made available to staff to help with graphic design needs. | | |
| S045 | Website maintenance | 75% |
| Comments | In comparing the first quarter of 2011 (01/01/2011-31/03/2011) to the previous quarter (01/10/2010-31/12/2010) there has been a 22.6% increase in the number of visits to Council's website from 105,495 to 129,415 which equates to 23,920 more visits. Comparing this quarter to the same quarter last year (01/01/2010-31/03/2010) there has been a 4.3% increase in site visits which equates to 6,082 more visits. The major enhancement to the site has been the Other languages subsite. The Home page; Library; Contact us; and Current opportunities continue to be the top 4 pages people are viewing on the site. | |
| Highlights: The multilingual website is now live, featuring the high demand areas of the website translated into the top five languages in the Randwick LGA, namely Chinese, Greek, Spanish, Russian and Indonesian. Most popular sections are the Library and Development and Planning. In comparing the first quarter of 2011 (01/01/2011-31/03/2011) to the previous quarter (01/10/2010-31/12/2010) there has been a 22.6% increase in the number of visits to Council's website from 105,495 to 129,415 which equates to 23,920 more visits. | | |
| S046 | Library Technology Plan | 59% |
| Comments | Implementation of the wireless Internet connection has been delayed by the IT department due to technical issues, which have also impacted other Technology Plan deliverables. | |
| Highlights: Usage of online resources remains strong. | | |
| P045 | EDA Lodgement | 25% |
| Comments | Currently awaiting advice from Information Technology with regards to new vendors for a software package to accommodate EDA lodgement. | |
| 3b Promoting Services | | |
| S047 | Community Information Directory and Programs | 75% |
| Comments | The Community Information Directory is a valuable resource and is updated regularly. | |
| 3c Community Involvement | | |

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| <p>S009</p> <p>Comments</p> | <p>Consultation planning</p> <p>Worked with staff in developing and implementing consultation plans and activities for 8 projects including the Education and Health Centre Discussion Paper, resident parking schemes, Maroubra Beach Urban Renewal Working Group. Launched the first consultation on the 'yoursayrandwick' website .</p> | <p>75%</p> |
| <p>S010</p> <p>Comments</p> <p>Highlights:</p> | <p>Use innovative consultation tools</p> <p>Developed a special Randwick Council branded website for community engagement 'yoursayrandwick' which incorporates social media capability.</p> <p>Developed a special Randwick Council branded website for community engagement 'yoursayrandwick' which incorporates social media capability.</p> | <p>75%</p> |

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| 04 Excellence in Urban Design and Development | | |
| 4a Improved Design | | |
| P046 | Good Development Actions | 60% |
| Comments | Survey methodology finalised and to be issued in June. | |
| P055 | Design Excellence | 75% |
| Comments | SEPP65 panel considered the Inglis planning/rezoning proposal this quarter. | |
| P056 | Randwick City Design Awards | 100% |
| This project has been completed | | |
| 4b Robust Development Framework | | |
| S071 | DA Processing | 75% |
| Comments | Processing times are generally consistent with the targets. | |
| Highlights: 93.54% of DAs determined in under 60 days (net time) | | |
| S072 | Building certification service | 75% |
| Comments | In the year to date Council's Building Certification Services has assessed and determined 138 construction certificates and 72 complying development certificates, in a median period of 20 and 13 days respectively. The budget for Council's Building Certification Services is also progressing satisfactorily. | |
| Highlights: In the year to date Council's Building Certification Services has assessed and determined 138 construction certificates and 72 complying development certificates, in a median period of 20 and 13 days respectively. | | |
| S073 | Regulatory functions | 67% |
| Comments | In the year to date, Council's environmental health and building officers have investigated and acted upon a total of 1011 Customer Action Requests in a median period of 4 days. In the year to date, various new or improved standard systems, procedures and documentation have been implemented, including: Preparation of updated Draft Exempt Development Guide under the Code's SEPP. Review and updating of various forms. Implementation of new computer programs and systems (ICAN project). Participation in Complying development expert panel and working groups to address regulatory and planning reforms. Submissions to government departments on various legislative and regulatory changes. Implementation of a training program for changes to the Code's SEPP. A review of standard DA report templates is in progress. The operation and range of services undertaken by Health, Building & Regulatory Services has also been reviewed and expanded to encompass Ranger Services and improve the operation of teams. | |
| Highlights: In the year to date, Council's environmental health and building officers have investigated and acted upon a total of 1011 Customer Action Requests in a | | |

| Code | Name | Progress Report Status |
|---------------------------------|---|---------------------------|
| median period of 4 days. | | |
| P047 | DA report templates | 50% |
| Comments | Review of DA report formats is progressing and will be implemented with the new procedures manual. | |
| Empty content area for comments | | |

| Code | Name | Progress Report Status |
|-------------|---|---------------------------|
| 05 | Excellence in Recreation and Lifestyle Opportunities | |
| 5a | Maximise Open Space Use | |
| P016 | Heffron Park plan of management | 80% |
| Comments | Heffron Park Plan of Management Stage 1 works progressing according to schedule. Completion of revised Stage 1 i.e Fitzgerald Ave and Carpark. | |
| P017 | Coastal walkway through golf courses | 55% |
| Comments | Concept development of coastal walkway complete for Randwick and St Michaels golf courses. Preliminary Risk Assessment and design development underway for Randwick Golf Course. Preliminary discussions have taken place with NPWS for installation of route on National Parks land. Preliminary investigation into walkway in Botany Bay National Park in front of NSW Golf Course. | |
| P018 | Coastal walkway across Malabar Headland | 60% |
| Comments | The initial options for the route are being assessed against further options that have been developed to establish the preferred coastal walkway route. | |
| P057 | Plan of management preparation - Chifley Sports Reserve | 100% |
| Comments | This project has been completed | |
| 5b | Range of Activities | |
| S043 | Introduce new programs at DRAC | 75% |
| Comments | Attendance numbers at DRAC are currently 7% higher than for the same period last year. Learn to Swim and all programs continue to show growth. | |
| Highlights: | Attendance numbers at DRAC are currently 7% higher than for the same period last year. Learn to Swim and all programs continue to show growth. | |
| P019 | Sports field program | 75% |
| Comments | During this reporting period, a further slow release fertilise of the sports field surfaces was undertaken to provide long term nutrient to the grasses over the winter months. Sports fields were marked for winter sport and goal posts erected. Winter rye grass oversow of some fields was undertaken to improve the surfaces for sport. The fields included Coogee Oval, Yarra Oval, Burrows Park, Nagle Park, Pioneers Park, Latham Park, Paine Reserve, Snape Park lower field and, Heffron Park fields 60,63,53,54. | |
| Highlights: | Upgrade of pumps and filtration systems for Coogee Oval and Plaza. | |
| P020 | Playgrounds | 60% |
| Comments | The concept design and consultation have been completed, allowing the design to be finalised. | |

| Code | Name | Progress Report Status |
|---------------------------------------|---|---------------------------|
| 5c New Open Space Creation | | |
| P058 | Malabar Headland Management | 75% |
| Comments | <p>Council continuing to work with the Federal govt as land owner on site management issues and also on community access/recreation potential via a western walking track, with research continuing on preferred routes. The State/Federal commitment was made to transfer the western land to the State (lot 4) for National Park. Council commenced a one-off spot rezoning seeking to expedite a rezoning from the Residential 2B zone on lot 4 to National Park.</p> <p>Highlights: On August 1 the Federal government made an election promise to transfer the western Lot 4 and eastern Lot 2 to the New South Wales Government to be managed for conservation purposes as part of their National Park reserve system.</p> | |
| 5d Innovative Library Programs | | |
| S048 | Library collection and procedures | 75% |
| Comments | Customer feedback, purchase suggestions and circulation statistics are being successfully collected on an ongoing basis | |
| S049 | Events and marketing | 75% |
| Comments | <p>In this quarter 5819 people attended 159 activities at the libraries. An overwhelming majority of patrons rated our events either "Very Good" or "Outstanding".</p> <p>Highlights: In this quarter 5819 people attended 159 activities at the libraries. An overwhelming majority of patrons rated our events either "Very Good" or "Outstanding". The first two lectures in the Extraordinary Women series were very well attended, with 45 people at Jodi McKay (former Minister for Women) and 63 at a talk on human trafficking by the Australian Federal Police. The first 3 meetings of the Big Bang Science Club were very successful withengaging presenters. A newsletter was developed for Big Bang Club Members and is distributed after each meeting. The first meeting of the Next Chapter History Group was very popular with the target group with 26 people attending. This promises to be an excellent group with interesting speakers lined up for the rest of the year. We produced updated brochures for Seniors (Launched in Seniors Week), and Multilingual Services (CALD).</p> | |

| Code | Name | Progress Report Status |
|-----------------------------------|--|---------------------------|
| 06 A Liveable City | | |
| 6a Public Asset Management | | |
| S057 | Road reserves maintenance program | 75% |
| Comments | <p>South area footpath defects completed. Footpath Maintenance works from Service Requests in accordance with Service Level Agreements. Heavy Patching works Parking Bays Marine Pde, Coral Sea Park (Chester Ave Maroubra). Middle Lane to Meeks St resheet. Pothole repairs in accordance with Service Level Agreements. Signs and Lines maintenance in accordance with Service Level Agreements. Drainage maintenance via Service Requests, replacement of damaged lintels, damaged pipes and pits. Drainage repairs from storms in Pioneer Park, Alexander St, Paine & Hinkler, Marine Pde, Fitzgerald Ave, Coogee St.</p> <p>Highlights: Completion of maintenance works in accordance with Service Level Agreements.</p> | |
| S058 | Open space maintenance program | 71% |
| Comments | <p>All maintenance of parks including grass cutting, weed spraying, litter cleaning and playground maintenance has been undertaken generally in accordance with maintenance schedules and the KPI of 18 maintenance visits to each site per annum. There are a number of sites that require more regular visits due to increased litter and use by the community. The maintenance gangs are reporting graffiti and vandalism on their scheduled maintenance work orders for rectification. Work orders have been reviewed for maintenance works to streamline the processes for better efficiencies. The streetscape maintenance program is on target.</p> <p>Highlights: All maintenance of parks including grass cutting, weed spraying, litter cleaning and playground maintenance has been undertaken generally in accordance with maintenance schedules and the KPI of 18 maintenance visits to each site per annum. There are a number of sites that require more regular visits due to increased litter and use by the community. The maintenance gangs are reporting graffiti and vandalism on their scheduled maintenance work orders for rectification. Work orders have been reviewed for maintenance works to streamline the processes for better efficiencies. Commissioning Randwick Environmental Park as a public reserve for community access including establishing maintenance schedules and standards for works by contractor.</p> | |
| S059 | Building maintenance program | 75% |
| Comments | <p>Effective and timely response to CRM requests for building maintenance works. Maintenance inspection schedules on-going.</p> <p>Highlights: Reconstruction of bandstand at Grant Reserve by trade staff due to substantial termite attack and dry rot in supporting posts.</p> | |
| P021 | SAM implementation | 80% |
| Comments | <p>The implementation of SAM progressed to 80% and has been postponed to be completed in 2011-12.</p> | |
| P022 | Building Capital Works program | 85% |
| Comments | <p>The 2010-11 Building capital works program has commenced. The Capital Works Program is 85% completed.</p> | |
| P023 | Open space Capital Works program | 80% |
| Comments | <p>Implementation of the Open Space capital works program is progressing as per the planned schedule.</p> | |

| Code | Name | Progress Report Status |
|---------------------------------|--|------------------------|
| P024 | Road rehabilitation program | 95% |
| Comments | Road program implementation is progressing ahead of schedule. Highlights: Road program implementation is progressing ahead of schedule. | |
| P025 | Footpath construction and rehabilitation program | 98% |
| Comments | The majority of the projects within the footpath program have been completed. The remaining projects will be completed by the end of May 2011. Highlights: The majority of the projects within the footpath program have been completed. The remaining projects will be completed by the end of May 2011. | |
| P026 | Drainage program | 70% |
| Comments | The design of the drainage projects has been completed. Funds have been allocated to drainage upgrade works for Bunnerong Road. | |
| P027 | Community consultation - Capital Works | 80% |
| Comments | Community consultation has been undertaken for the planning of Open Space projects as they are undertaken. | |
| 6b City Places and Image | | |
| S064 | Beach cleaning | 75% |
| Comments | All beaches were cleaned daily with beach rake. | |
| S065 | Public place cleaning | 75% |
| Comments | All programmed maintenance for public place cleaning has been met. Extra manual street sweeping service commenced in the new year for a period of six weeks to address the problem areas. | |
| S066 | Graffiti removal | 75% |
| Comments | All scheduled maintenance for town centres and Council assets has been met. Residential cleaning actioned as per customers' requests. | |
| 6c Community Safety | | |
| S044 | DRAC water quality | 75% |
| Comments | Pool water quality has been maintained to better than Health Department recommendations at all times. An independent company has been employed to conduct independent water tests this period with all results meeting all Health Department Guidelines. | |
| S053 | Pumpkin Bus | |

| Code | Name | Progress Report Status |
|-----------------|--|------------------------|
| | | 67% |
| Comments | The Council has resolved to raise the matter of the Pumpkin Bus with the State Authorities in an effort to have the service re-instigated. | |
| S054 | Road Safety Project | 75% |
| Comments | Road Safety Plan is being implemented as per the Plan approved by the Road Safety Steering Committee and adopted by the Council. | |
| S060 | Reactive maintenance | 62% |
| Comments | <p>Requests for maintenance works through Service Requests from the community and Public Place Officers generally responded to in a timely and effective manner. Delays occur with some requests where funding is not immediately available or where specialist contractors are needed to carry out works. Requests for repairs to playground equipment are either completed or, made safe within 24 hours of request being received. Major maintenance requests are deferred for funding where appropriate, an example being the raising of shade sails over playground equipment where vandalism of the sails has occurred. This work was carried out during this reporting period funded from the Capital renewal program.</p> <p>Highlights: Stage 1 planting refurbishment of gardens at carpark Coogee Plaza.</p> | |
| S074 | Licensed premises and alcohol related behaviour | 75% |
| Comments | <p>Council officers participate in the Premier's Eastern Beaches Crime Prevention Partnership (CPP). The CPP is a multi-agency partnership which develops strategies targeting Non-Domestic Violence Assaults, Robberies and Stealing offences. The incidence of these offences has been lower than anticipated. Continuing participation in the Eastern Beaches Liquor Accord whose primary focus is to promote and develop strategies with respect to the responsible service and consumption of alcohol. Management and operation of Council's CCTV system at Coogee. In the year to date, Council has received and completed 15 applications for CCTV footage required by Police for the investigation of criminal incidents. Council officers have assessed and provided comments in relation to 57 Liquor Licence Application (year to date) made to the Casino, Liquor and Gaming Control Authority.</p> <p>Highlights: In the year to date, Council has received and completed 15 applications for CCTV footage required by Police for the investigation of criminal incidents. Council officers have assessed and provided comments in relation to 57 Liquor Licence Application (year to date) made to the Casino, Liquor and Gaming Control Authority.</p> | |
| S075 | Food safety program | 75% |
| Comments | In the year to date, Council's Environmental Health Officers have carried out 426 initial inspections of food premises. A further 210 follow-up re-inspections of food premises have also been carried out (536 inspections in total). | |
| S077 | Companion Animals Management | 75% |
| Comments | <p>In the year to date, a total of 998 animal type Customer Action Requests have been investigated. Of these, 95% of requests were actioned within service agreed timeframes.</p> <p>Highlights: In the year to date, a total of 998 animal type Customer Action Requests have been investigated. Of these, 95% of requests were actioned within service agreed timeframes.</p> | |
| S079 | Community safety/crime prevention | 75% |

| Code | Name | Progress Report Status |
|--|---|------------------------|
| Comments Finalising brochures for printing and distribution to community, on improving security for residents living in apartment blocks and houses. | | |
| P015 | Surf and Water Safety Education | 100% |
| This project has been completed | | |
| P049 | Compliance inspection program | 75% |
| Comments | Audits of late night trading premises throughout the City were conducted on the 23 October 2010 and 1 April 2011. The audits disclosed a satisfactory level of compliance with permitted hours of operation under various Development Consents for late trading premises at Coogee and other areas of the City. | |
| Highlights: Audits of late night trading premises throughout the City were conducted on the 23 October 2010 and 1 April 2011. The audits disclosed a satisfactory level of compliance with permitted hours of operation under various Development Consents for late trading premises at Coogee and other areas of the City. | | |
| 6d Strategic Land Use Framework | | |
| P059 | Comprehensive LEP/DCP preparation | 75% |
| Comments | Discussion Papers which will inform the comprehensive LEP/DCP are continuing to be prepared. To date, the Special Uses, Industrial Uses and Randwick Education and Health Specialised Centre Discussion Papers have been prepared and publicly exhibited. Feedback on the Education and Health Specialised Centre Paper is currently being reviewed. The open space/environment discussion paper has been prepared and is expected to be exhibited in May 2011 following a report to Council. The remaining residential and commercial uses discussion papers are intended for exhibition in mid 2011, followed by LEP/DCP drafting. A community update was prepared for the March quarter rates notices. Additional funding/resources for the comprehensive LEP/DCP project has recently been agreed, to be provided from the Department of Planning through its LEP Acceleration program. | |
| P060 | S94A Plan review | 0% |
| Comments | No scheduled work over the quarter. This review must await proposed changes to the NSW Government's S94 policy and guidelines, flagged in Feb 2010 but with no timeframe yet provided. | |
| 6e Housing Diversity | | |
| S069 | Home maintenance and modification | 75% |
| Comments | Service continues to be in demand; some 65% of total referrals are new clients. | |
| P062 | Universal and Affordable housing principles | 75% |
| Comments | Universal Design Housing Principles being reviewed as part of Council's Comprehensive LEP/DCP preparation. | |
| 6f Distinctive Neighbourhoods | | |
| P048 | Maroubra Beach Town Centre | |

| Code | Name | Progress Report Status |
|--------------------|--|---------------------------|
| | <p>Comments Maroubra Beach flood study impacts have been taken into consideration. Working group reconvened in early December. Working group meetings have been completed. Awaiting a presentation to the Maroubra Beach precinct committee prior to reporting the outcomes to Council.</p> | <p>50%</p> |
| <p>P063</p> | <p>Town Centre reviews</p> | <p>25%</p> |
| | <p>Comments Coogee town centre urban design, heritage and streetscape study commenced in April 2010. Consultants were appointed and a working group was established and met three times. Council resolved in September to postpone the study until further notice.</p> | |

| Code | Name | Progress Report Status |
|-------------|---|---------------------------|
| 07 | Heritage that is Protected and Celebrated | |
| 7a | Heritage | |
| S050 | Heritage resource management | 75% |
| Comments | This project has been delayed due to the deployment of staff to the ICAN project. Restructuring of the website configuration for local history content is underway in consultation with IT staff. Content for the new pages is being created by library staff in readiness for uploading of information when the structure of the site has been modified. This work will be a focus for staff over the coming quarter but will be an ongoing workload to enhance the historical content on Council's website. This project will be ongoing for the foreseeable future as new content is created to fill the new website structure. Staff have been looking at other local government areas for best practice examples and are confident that the information that will be uploaded will be appreciated and well used by the local community. | |
| S051 | Heritage programs | 75% |
| Comments | Randwick's Illuminated Stories Exhibition, which was launched on 7 April 2011 by Councillor Tracey and attended by over 40 people, showcases the beautiful, colourful and unique illuminated addresses presented to local dignitaries since the 1880s. Sir David Storey, Thomas Gilderthorp, William Laycock and Simeon Pearce are some of Randwick's luminaries who have received these magnificent tributes. The display will be on until 6 August 2011 at the Bowen Library. The exhibition has been a collaboration between the Randwick City Library Service and the Randwick and District Historical Society. To coincide with the exhibit, a public talk will be held on Saturday 21 May by Powerhouse Museum expert James Elwig, at the Bowen Library. He will discuss the history of these valuable items and speak about some of the items in the display. Local studies staff have also collaborated with Council staff in selecting, printing and seeking permissions for over 50 historical images for the Prince Henry display that was conducted at the Prince Henry Centre in late March 2011. Customer service enquiries, and database usage have been at an average level over this quarter. Several corporate research requests, including the Maroubra Bay Flood Study project, have been assisted. Highlights: Randwick's Illuminated Stories Exhibition in collaboration with the Randwick and District Historical Society, which showcases the unique illuminated addresses presented to local dignitaries since the 1880s. | |
| P064 | Heritage land use zonings | 75% |
| Comments | Heritage items and areas are being reviewed for update and correction in the comprehensive LEP/DCP, with reporting expected with the residential discussion paper in mid 2011. Consultants are reviewing individual property owner requests for review. | |
| P065 | Heritage items owned by the Council | 75% |
| Comments | Work on conservation projects eg murals, monuments continues, with the project for the 'Proud of our elders' mural underway. Original artist assessing cost/restoration options. | |

| Code | Name | Progress Report Status |
|-------------|---|------------------------|
| 08 | A strong Local Economy | |
| 8a | Employment Opportunities | |
| S024 | Economic Development Strategy | 75% |
| Comments | All recommendations are being implemented in order of priority. | |
| 8b | Vibrant Town Centres | |
| S025 | Matrville Town Centre strategy | 75% |
| Comments | All recommendations have been prioritised and are being implemented. | |
| P028 | Kensington streetscape works | 100% |
| Comments | This project has been completed | |
| P029 | Randwick Town Centre streetscape | 100% |
| Comments | This project has been completed | |
| 8c | Strong Hospital and University Precinct | |
| P066 | University/ Hospital Precinct Plan | 75% |
| Comments | Public exhibition of the University-Hospital Precinct (Randwick Education and Health Specialised Centre) Discussion Paper is now complete after almost 6 months of public exhibition. Feedback has been collated and is being reviewed. | |
| Highlights: | Public exhibition of the University-Hospital Precinct (Randwick Education and Health Specialised Centre) Discussion Paper is now complete after almost 6 months of public exhibition. Feedback has been collated and is being reviewed. | |
| 8d | Effective Partnerships | |
| S026 | Business Leaders Forum | 75% |
| Comments | Forums are held twice a year and are being very well received. | |
| S027 | Local Business Awards. | 75% |
| Comments | Business awards continue to be held and supported by Council. | |
| S028 | Support commerce, tourism and business | |

| Code | Name | Progress Report Status |
|-------------------|---|---------------------------|
| | Comments Council continues to support Randwick City Tourism and local Chambers of Commerce. | 75% |
| 8e Tourism | | |
| S029 | Tourism | 75% |
| | Comments There has been 100% compliance with this KPI. Council staff support in this area has been enhanced by the appointment of an Economic Development Officer. | |
| | | |

| Code | Name | Progress Report Status |
|---------------------------------|--|---------------------------|
| 09 | Integrated and Accessible Transport | |
| 9a | Active Transport Network | |
| P012 | Engineering works for bike routes | 75% |
| Comments | Civil designs for priority two bike route currently being completed by Integrated Transport Department. Planned construction to be determined by Manager ITD. | |
| P013 | Bike route signage | 25% |
| Comments | Signage plans for Bike routes to commence shortly. Installation will commence shortly thereafter. | |
| 9b | Sustainable Transport | |
| P044 | Access to transport | 75% |
| Comments | Distributed more than 1,000 brochures and information packages promoting local community transport services to Seniors, carers and people with a disability at various Council Seniors Week events and activities. | |
| P067 | Information on transport options | 100% |
| This project has been completed | | |
| P068 | Workplace Travel Access Plan | 100% |
| Comments | Draft finalised. | |
| P069 | Incentives program for cycling and walking | 100% |
| Comments | Incentives provided to staff. Program completed. | |
| P070 | Car-share program | 100% |
| This project has been completed | | |
| 9c | Integrated Transport | |
| P014 | Rail service | 75% |
| Comments | Council officers are preparing early background documentation to assist in framing a likely position on the possible introduction of light rail to the Council area. Also, the matter is being pursued as part of the University / Hospital campus precinct study. | |

| Code | Name | Progress Report Status |
|------------------------------|---|------------------------|
| 9d Traffic Management | | |
| S055 | Traffic control | 75% |
| Comments | Servicing of Traffic Committee Items is ongoing. All items have been managed in a timely manner and to a high level of quality. | |
| S076 | Parking Enforcement | 75% |
| Comments | In the year to date, 2331 parking related Customer Action Requests were investigated. Of these, 98% were actioned within service agreed timeframes. | |
| Highlights: | In the year to date, 2331 parking related Customer Action Requests were investigated. Of these, 98% were actioned within service agreed timeframes. | |
| P011 | Traffic control | 75% |
| Comments | Final consultation plans at a number of sites are nearing completion. Consultation likely to commence in April 2011. | |
| 9e Parking Management | | |
| S056 | Resident Parking Scheme | 75% |
| Comments | Maroubra Beach Resident Parking process has been completed. The Spot Resident Parking Extension is underway and following a request from the Maroubra Precinct, the final submission date has been extended until 20 April 2011 for the Maroubra Junction Resident Parking Study. Planning has commenced regarding further areas in the North Randwick area. | |
| Highlights: | Maroubra Beach Resident Parking process has been completed. The Spot Resident Parking Extension is underway and following a request from the Maroubra Precinct, the final submission date has been extended until 20 April 2011 for the Maroubra Junction Resident Parking Study. Planning has commenced regarding further areas in the North Randwick area. | |

| Code | Name | Progress Report Status |
|-------------|---|------------------------|
| 10 | A Healthy Environment | |
| 10a | Leader in Environmental Sustainability | |
| S081 | Improve the Council's sustainability | 75% |
| Comments | Council continues to demonstrate commitment to major sustainability changes across operational areas. Randwick Community Centre continues with a sustainability retrofit inside and outside the centre itself. Energy saving measures are being progressively completed. | |
| Highlights: | Randwick Community Centre continues with a sustainability retrofit inside and outside the centre itself. Energy saving measures are being progressively completed. | |
| S082 | Sustainability principles at the Council | 75% |
| Comments | Community Garden policy completed and approved by Council. Currently being piloted on ground with local community garden group. Review of Energy and Water Savings Action Plans underway via both energy and water audits of top 10 consuming sites (Council operations only). Workplace Travel Policy prepared and awaiting further information for consideration by Manex. | |
| Highlights: | Community Garden policy completed and approved by Council. Currently being piloted on ground with local community garden group. | |
| P071 | Improve the community's sustainability | 80% |
| Comments | Comprehensive range of sustainability education programs delivered including marine and coastal education, sustainability living, composting, gardening as well as proactive support for national environmental events including Clean Up Australia Day and Earth Hour. | |
| Highlights: | Comprehensive range of sustainability education programs delivered including marine and coastal education, sustainability living, composting, gardening as well as proactive support for national environmental events including Clean Up Australia Day and Earth Hour. | |
| P072 | Sustainability education 'hub' project | 75% |
| Comments | Sustainability retrofit completed inside main hall area with final tasks being completed within and adjacent to the permaculture interpretative garden. Development of volunteer outreach and schools visits programs currently underway as project moves into more of the comprehensive education delivery requirements. Milestone report submitted and accepted by external funding organisation. | |
| P084 | Community Garden policy | 100% |
| Comments | This project has been completed | |
| 10b | Management of Environmental Risks | |
| S090 | Remediated closed landfill monitoring | 75% |
| Comments | Scheduled monitoring for this quarter has been completed. Chifley Sports Reserve is currently being investigated for contamination. | |
| P030 | Chifley Sports reserve | 50% |

| Code | Name | Progress Report Status |
|--|--|--|
| | Comments | Detail design has commenced. Design consultants have commenced on the final design drawings for Council review. |
| P031 | Floodplain Risk Management Study | 70% |
| | Comments | The Floodplain Risk Management Committees have been established. The Study and Plan are being prepared. |
| P032 | Flood study | 75% |
| | Comments | The Flood Study model has been developed. Calibration of the model has been completed. Analysis of the catchment for various storm events has commenced. |
| P073 | Climate change plan | 100% |
| | Comments | Climate change plan completed and reported to Council. Follow up underway via Sustainability team. |
| 10c Biodiversity and Natural Heritage | | |
| S061 | Bush regeneration | 75% |
| | Comments | All bush regeneration contractors are performing in a timely manner to schedule. Standards of work are acceptable. Safe operating procedures and safe work methods by contractors undertaken on a continuing basis. Volunteer bush regeneration programme continuing with increased numbers of volunteers working in Randwick Environmental Park. Maintenance of native vegetation along areas of the Coastal Walk continuing. |
| | Highlights: Ongoing bush regeneration of bushland within the Randwick Environmental Park by contractors and volunteers. | |
| S062 | Biodiversity database | 75% |
| | Comments | Monitoring undertaken by bushland officers in conjunction with regeneration contractors. Enhancement of East Coast Banksia bushland undertaken through propagation and growing on of endemic species through Council's nursery for planting in bushland areas, encouragement of bush regeneration volunteers, promotion through leaflets and school workshops. Increasing numbers of endemic species through plantings as part of Tree Planting days. |
| | Highlights: Clearing of severe weed infestations in bushland areas within Randwick Environmental Park. | |
| S063 | Weed and pest control | 75% |
| | Comments | Majority of requests from community continue to be for the eradication of Asthma Weed both on private and public property. Eradication of this weed is ongoing both on public and private property. Weed eradication of noxious weeds in the Randwick Environmental Park bushland areas ongoing. Removal of Bitou Bush from coastal reserves continuing. |
| | Highlights: Increase in number of volunteers overall due to commencement of bush regeneration works in Randwick Environmental Park. | |
| S083 | Implement biodiversity strategy | 75% |
| | Comments | Nil action this quarter. |

| Code | Name | Progress Report Status |
|---|---|------------------------|
| S084 | Integrate Biodiversity strategy | 75% |
| Comments | Most staff resource allocated to community and school garden proposals and completion of permaculture interpretation garden funded externally and requiring compliance with grant conditions and timeline. Bushland staff continue to support existing Native Havens projects, mainly in schools. | |
| 10d Sustainable Waste Technologies | | |
| S086 | Garbage and recycling collection services | 75% |
| Comments | Over 525,000 garbage and over 260,000 recycling bins were collected during this quarter. Randwick's garbage and recycling collection performance against industry standards continues to be extremely high. | |
| S087 | Waste collection services | 75% |
| Comments | Weekly garbage, fortnightly recycling and green waste, and scheduled and on-call clean-up collection services have been delivered to the community at a high level of satisfaction. | |
| P082 | Alternative Waste Technology | 75% |
| Comments | Thermal treatment of waste has potential for high level of resource recovery and to generate renewable energy. NSW Government has been discouraging such technologies. In February 2011 NSW Government released a draft Waste Strategic Direction and Implementation Plan 2011-2015 for comments and suggestions. Council made a submission suggesting, among others, inclusion of thermal technology in the suite of technologies that can be used for resource recovery. The updated Strategic Direction and Implementation Plan has allowed for a committee that will develop NSW Energy from Waste Policy Guidelines. Such a policy is supposed to be finalised by the end of 2011, which will widen the scope of Alternative Waste Technology for resource recovery. Council is continuing research in this area and analysis of options available for Council to achieve NSW landfill diversion target. | |
| Highlights: Council made a submission to a NSW draft Waste Strategic Direction and Implementation Plan 2011-2015. | | |
| 10e Waste Minimisation | | |
| S088 | Sustainable waste management | 75% |
| Comments | School visit plan has been developed and currently being implemented. During this quarter three school visits were made. | |
| S089 | Illegal dumping and litter management | 75% |
| Comments | Illegal dumping and litter management plan is currently being developed. | |
| P074 | Resource conservation | 70% |
| Comments | Go Solar community incentives and assistance program scaled back following changes made at State and Commonwealth Government levels. Water and energy saving projects continue to be identified at Council's own sites including stormwater harvesting projects approved for | |

| Code | Name | Progress Report Status |
|--|--|------------------------|
| <p>Yarra Bay and Chifley Reserve from external funding and installation of 10 kilowatt solar panels on roof of Administration Building.</p> <p>Highlights: Go Solar community incentives and assistance program scaled back following changes made at State and Commonwealth Government levels. Water and energy saving projects continue to be identified at Council's own sites including stormwater harvesting projects approved for Yarra Bay and Chifley Reserve from external funding and installation of 10 kilowatt solar panels on roof of Administration Building.</p> | | |
| P075 | Barrett House | 85% |
| Comments | Barrett House continuing to be utilised for community group workshops and information sessions on full range of sustainability issues and topics. Additional media interest in reporting and featuring attributes of Barrett House. Permaculture garden designs developed with support from local community groups and ready for construction etc. | |
| P083 | Recycling contamination management plan | 75% |
| Comments | Contamination management plan has been developed and is being implemented, aiming at reducing contamination in dry recycling and green waste bins leading to higher resource recovery. | |
| Highlights: A recycling bin contamination management plan developed. | | |
| 10f Water Cycle Management | | |
| P010 | Water conservation and quality | 50% |
| Comments | Coogee stormwater harvesting system project stage 2 completed. Extending the recycled water pipe from Coogee Plaza to Grant Reserve to irrigate Grant Reserve by recycled water project design completed and quotation received for executing the plan. Recycled water extension to Cromwell Park project and installing new irrigation at Malabar Beach front has started. | |
| Highlights: Coogee stormwater harvesting system project stage 2 completed. Extending the recycled water pipe from Coogee Plaza to Grant Reserve to irrigate Grant Reserve by recycled water project design completed and quotation received for executing the plan. Recycled water extension to Cromwell Park project and installing new irrigation at Malabar Beach front has started. Stormwater Harvesting and Irrigation. | | |
| P050 | Water quality and consumption | 50% |
| Comments | CH2MHill were appointed as consultants to undertake the Malabar water quality study, including a water sampling program, which is currently in progress. | |
| P076 | Council water saving projects | 75% |
| Comments | Additional external funding of more than \$700K approved for stormwater re-use and recycling projects at Yarra Bay and Chifley Playing fields (matching grants from Council). New stormwater re-use education program approved with external funding of \$20,000 and currently in development with support from Communications. Current water savings from Council projects confirmed in vicinity of 350 million litres of townwater per year. | |
| P077 | Community water saving projects | 75% |
| Comments | Business water audit program continues to achieve major water savings for small to medium businesses across 3 Council areas as per our 3 Council Ecological Footprint project with Waverley and Woollahra Councils. Sydney Water has approached Council seeking approval to extend (and fund) project by further 2 years (matching funds required). | |

| Code | Name | Progress Report Status |
|-------------------------------------|--|---------------------------|
| 10g Greenhouse Gas Emissions | | |
| P078 | Energy efficiency programs | 85% |
| Comments | Go Solar program has stalled due to changes made at NSW and Commonwealth Govt level. Approval obtained to partner with Bendigo Community Bank to encourage take-up and investment in energy saving initiatives by residents. | |
| P080 | Energy saving measures and reducing greenhouse gas emissions | 85% |
| Comments | 10 kilowatts of solar panels on Administration Building currently underway taking total for Council sites to around 70 kilowatts. Energy audits underway of top 10 energy consuming sites (Council only). | |
| Highlights: | 10 kilowatts of solar panels on Administration Building currently underway taking total for Council sites to around 70 kilowatts. Energy audits underway of top 10 energy consuming sites (Council only). | |
| P081 | Emissions Trading Scheme | 65% |
| Comments | Draft resolution and communications material drafted for use by participating Councils following third quarterly update of emissions data provided to Randwick on the participating Councils' emissions. Further analysis underway ahead of future meetings of LGETS Councils - letter updating Councils being prepared. | |



RANDWICK CITY COUNCIL

Budget 2010-11

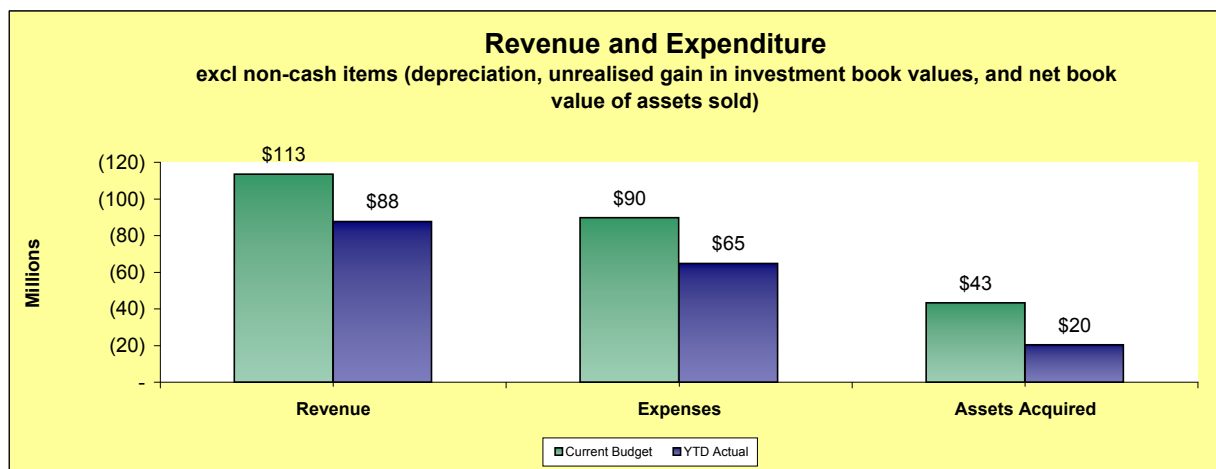
March Review

INCOME STATEMENT

for the financial year as at 31st March 2011

| | |
|---|------------|
| % OF YEAR EXPIRED AT 31st Mar 2011 | 75% |
|---|------------|

| | Original Budget (\$'000s) | Current Budget (\$'000s) | YTD Actuals (\$'000s) | % of Budget Spent/Earned |
|--|---------------------------------|--------------------------------|-----------------------------|--------------------------------|
| EXPENSES FROM CONTINUING OPERATIONS | | | | |
| Employee Costs | 45,768 | 45,900 | 34,265 | 74.65% |
| Borrowing Costs | 1 | 1 | | 4.00% |
| Materials & Contracts | 28,491 | 32,518 | 21,852 | 67.20% |
| Depreciation & Amortisation | 18,866 | 18,866 | 14,149 | 75.00% |
| Other Operating Expenses | 10,928 | 11,316 | 8,677 | 76.68% |
| Internal Charges | - | - | (3) | 0.00% |
| Total Expenses from Continuing Operations | 104,054 | 108,600 | 78,939 | 72.69% |
| REVENUE FROM CONTINUING OPERATIONS | | | | |
| Rates And Annual Charges | 78,503 | 78,704 | 59,202 | 75.22% |
| User Charges And Fees | 11,910 | 12,536 | 10,175 | 81.17% |
| Interest | 2,337 | 2,763 | 2,750 | 99.53% |
| Other Revenues | 6,904 | 6,892 | 5,200 | 75.44% |
| Operating Grants and Contributions | 5,624 | 7,623 | 6,766 | 88.76% |
| Capital Grants and Contributions | 3,152 | 4,980 | 3,792 | 76.15% |
| Gain/(Loss) on Disposal of Assets | 1,886 | 2,033 | 617 | 30.36% |
| Total Revenue from Continuing Operations | 110,316 | 115,532 | 88,503 | 76.60% |
| Net Operating Result - Surplus/(Deficit) | 6,262 | 6,932 | 9,564 | |
| FUNDING STATEMENT | | | | |
| SOURCE OF FUNDS | | | | |
| Surplus/(Deficit) from Operations - Accrual | 6,262 | 6,932 | 9,564 | |
| Add Back Non-Funded Transactions included in Operations above | | | | |
| - Depreciation | 18,866 | 18,866 | 14,149 | 75.00% |
| - Sales of Assets (Book Value) | - | - | 123 | 0.00% |
| - Transfer from Internal Reserves | 6,620 | 15,794 | 9,974 | 63.15% |
| - Transfer from External Reserves | 29,766 | 40,641 | 25,154 | 61.89% |
| - Unrealised Gain/(Loss) on Market Value of Investments | - | - | 236 | 0.00% |
| Net Funds Available | 61,513 | 82,232 | 59,200 | 71.99% |
| APPLICATION OF FUNDS | | | | |
| Assets Acquired | 27,782 | 43,328 | 20,473 | 47.25% |
| Transfer to Internal Reserves | 5,198 | 8,602 | 7,453 | 86.65% |
| Transfer to External Reserves | 28,533 | 30,292 | 28,712 | 94.78% |
| Total Funds Applied | 61,513 | 82,222 | 56,639 | 68.88% |
| Total Funds Surplus/(Deficit) | | 10 | 2,562 | |



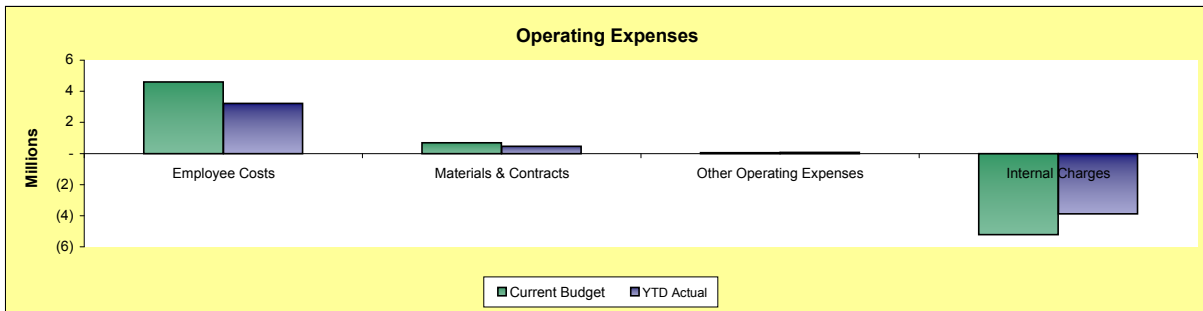


OFFICE OF THE GENERAL MANAGER INCOME STATEMENT

for the financial year as at 31st March 2011

| | |
|---|------------|
| % OF YEAR EXPIRED AT 31st Mar 2011 | 75% |
|---|------------|

| | Original Budget (\$'000s) | Current Budget (\$'000s) | YTD Actuals (\$'000s) | % of Budget Spent/Earned |
|--|---------------------------------|--------------------------------|-----------------------------|--------------------------------|
| EXPENSES FROM CONTINUING OPERATIONS | | | | |
| Employee Costs | 4,745 | 4,606 | 3,229 | 70.10% |
| Materials & Contracts | 608 | 700 | 459 | 65.58% |
| Other Operating Expenses | 58 | 59 | 63 | 106.14% |
| Internal Charges | (5,209) | (5,209) | (3,876) | 74.41% |
| Total Expenses from Continuing Operations | 202 | 156 | (125) | -80.10% |
| REVENUE FROM CONTINUING OPERATIONS | | | | |
| Operating Grants and Contributions | 50 | 50 | 44 | 87.21% |
| Total Revenue from Continuing Operations | 50 | 50 | 44 | 87.21% |
| Net Operating Result - Surplus/(Deficit) | (152) | (106) | 169 | |
| CAPITAL PURCHASES (NOT INCLUDED ABOVE) | | | | |
| CAPITAL PURCHASES | | | | |
| Total Purchases | 25 | 25 | - | 0.00% |
| <i>Detail as following:</i> | | | | |
| Other Capital Projects | 25 | 25 | - | 0.00% |

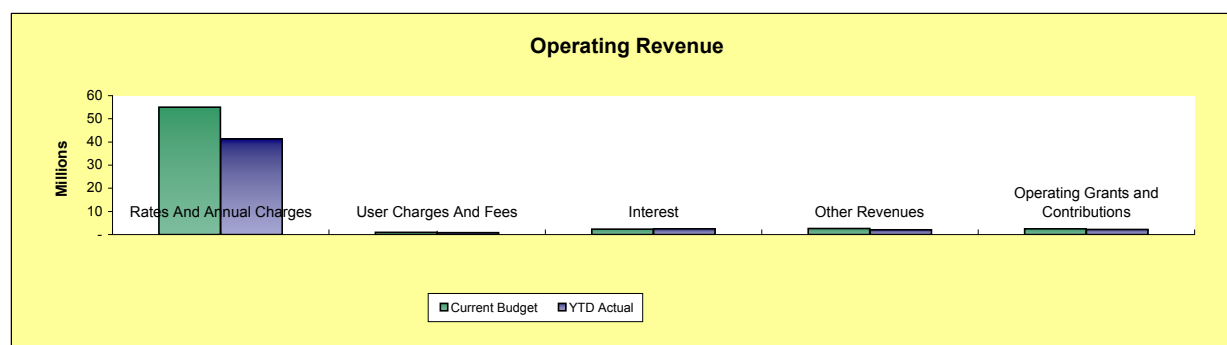
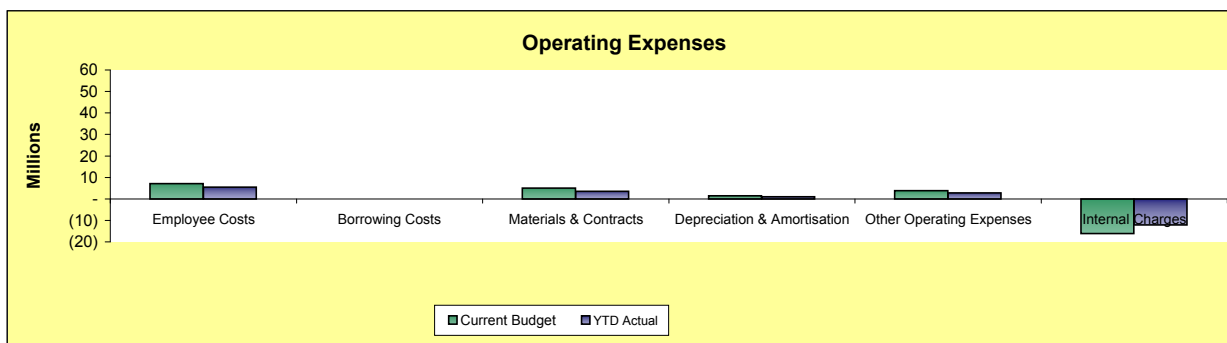


GOVERNANCE AND FINANCIAL SERVICES INCOME STATEMENT

for the financial year as at 31st March 2011

| | |
|---|------------|
| % OF YEAR EXPIRED AT 31st Mar 2011 | 75% |
|---|------------|

| | Original Budget (\$'000s) | Current Budget (\$'000s) | YTD Actuals (\$'000s) | % of Budget Spent/Earned |
|--|---------------------------|--------------------------|-----------------------|--------------------------|
| EXPENSES FROM CONTINUING OPERATIONS | | | | |
| Employee Costs | 6,941 | 7,123 | 5,427 | 76.19% |
| Borrowing Costs | 1 | 1 | | 4.00% |
| Materials & Contracts | 4,798 | 4,997 | 3,547 | 70.99% |
| Depreciation & Amortisation | 1,390 | 1,390 | 1,042 | 75.00% |
| Other Operating Expenses | 6,083 | 3,807 | 2,741 | 71.99% |
| Internal Charges | (16,121) | (16,121) | (12,097) | 75.04% |
| Total Expenses from Continuing Operations | 3,092 | 1,196 | 660 | 55.20% |
| REVENUE FROM CONTINUING OPERATIONS | | | | |
| Rates And Annual Charges | 54,944 | 55,024 | 41,365 | 75.18% |
| User Charges And Fees | 853 | 933 | 762 | 81.72% |
| Interest | 1,939 | 2,289 | 2,446 | 106.85% |
| Other Revenues | 2,584 | 2,584 | 2,008 | 77.73% |
| Operating Grants and Contributions | 3,067 | 2,507 | 2,146 | 85.60% |
| Total Revenue from Continuing Operations | 63,386 | 63,336 | 48,727 | 76.93% |
| Net Operating Result - Surplus/(Deficit) | 60,294 | 62,140 | 48,067 | |
| CAPITAL PURCHASES (NOT INCLUDED ABOVE) | | | | |
| Total Purchases | 1,659 | 3,061 | 2,040 | 66.64% |
| <i>Detail as following:</i> | | | | |
| IT Equipment | 1,659 | 3,061 | 2,040 | 66.64% |



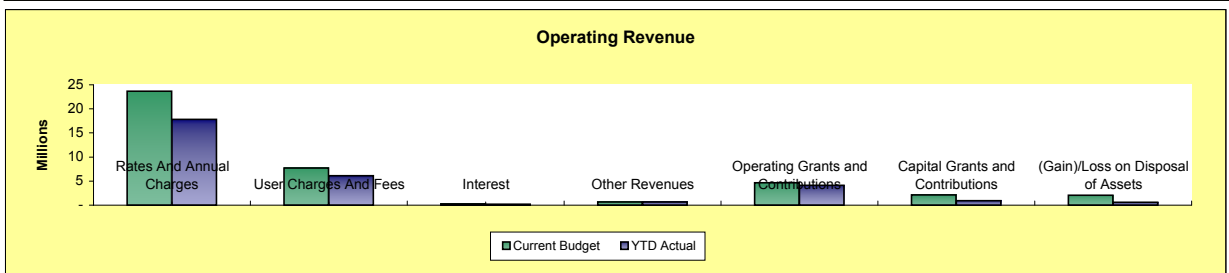
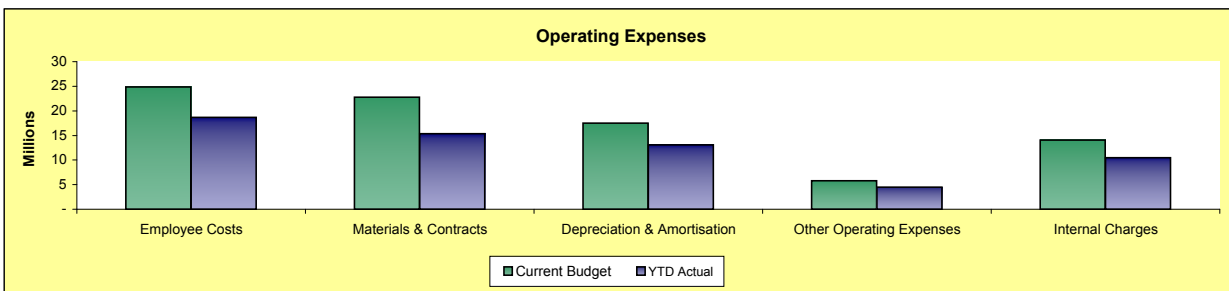
CITY SERVICES INCOME STATEMENT

for the financial year as at 31st March 2011

| | |
|---|------------|
| % OF YEAR EXPIRED AT 31st Mar 2011 | 75% |
|---|------------|

| | Original Budget (\$'000s) | Current Budget (\$'000s) | YTD Actuals (\$'000s) | % of Budget Spent/Earned |
|--|---------------------------|--------------------------|-----------------------|--------------------------|
| EXPENSES FROM CONTINUING OPERATIONS | | | | |
| Employee Costs | 24,988 | 24,843 | 18,697 | 75.26% |
| Materials & Contracts | 20,075 | 22,781 | 15,373 | 67.48% |
| Depreciation & Amortisation | 17,473 | 17,473 | 13,105 | 75.00% |
| Other Operating Expenses | 3,767 | 5,798 | 4,480 | 77.26% |
| Internal Charges | 14,031 | 14,031 | 10,491 | 74.77% |
| Total Expenses from Continuing Operations | 80,334 | 84,927 | 62,146 | 73.18% |
| REVENUE FROM CONTINUING OPERATIONS | | | | |
| Rates And Annual Charges | 23,559 | 23,680 | 17,837 | 75.32% |
| User Charges And Fees | 7,498 | 7,723 | 6,131 | 79.39% |
| Interest | 223 | 263 | 173 | 65.88% |
| Other Revenues | 638 | 638 | 646 | 101.27% |
| Operating Grants and Contributions | 2,169 | 4,621 | 4,142 | 89.62% |
| Capital Grants and Contributions | 1,752 | 2,119 | 907 | 42.81% |
| (Gain)/Loss on Disposal of Assets | 1,886 | 2,033 | 617 | 30.36% |
| Total Revenue from Continuing Operations | 37,725 | 41,077 | 30,454 | 74.14% |
| Net Operating Result - Surplus/(Deficit) | (42,608) | (43,850) | (31,692) | |

| CAPITAL PURCHASES (NOT INCLUDED ABOVE) | | | | |
|---|---------------|---------------|---------------|---------------|
| CAPITAL PURCHASES | | | | |
| Total Purchases | 26,098 | 40,055 | 18,230 | 45.51% |
| <i>Detail as following:</i> | | | | |
| Parks Construction | 8,974 | 16,917 | 4,177 | 24.69% |
| Roads Construction | 7,525 | 9,717 | 6,429 | 66.16% |
| Drainage Construction | 1,110 | 1,294 | 259 | 20.00% |
| Building Construction | 1,594 | 4,246 | 1,624 | 38.24% |
| Library Resources | 335 | 358 | 254 | 70.86% |
| Des Renford Aquatic Centre | - | 538 | 120 | 22.25% |
| Plant and Equipment | 6,059 | 6,472 | 5,368 | 82.95% |

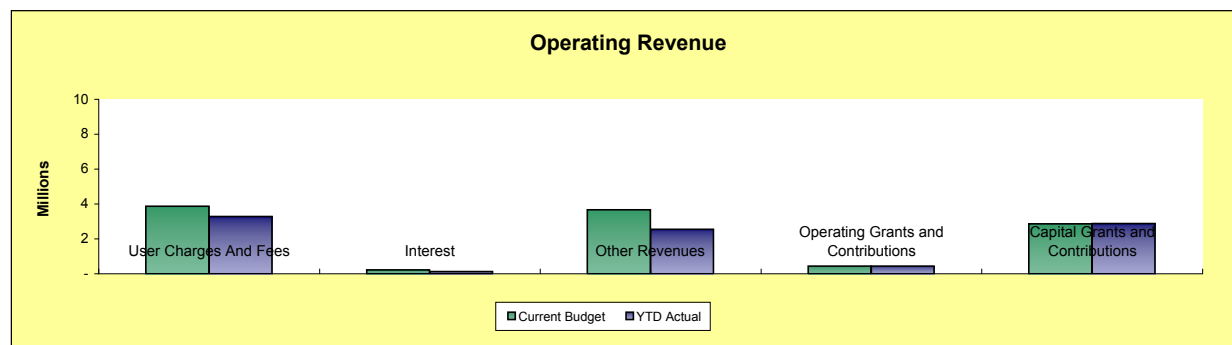
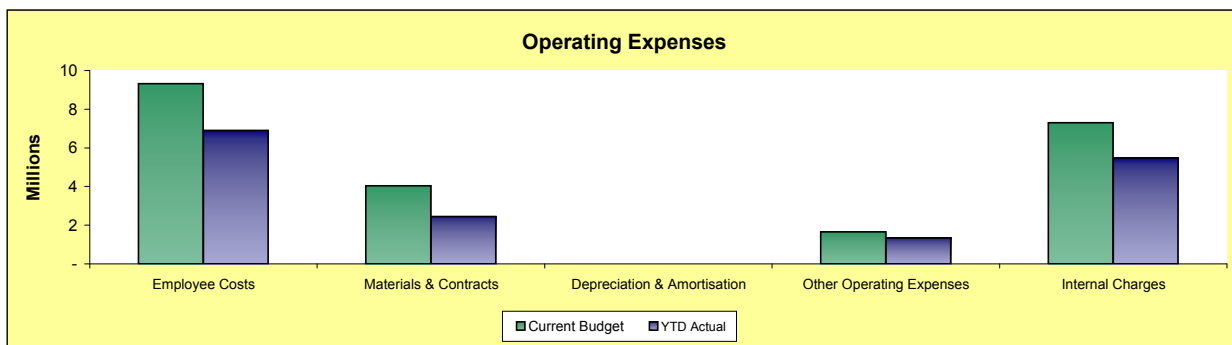


CITY PLANNING INCOME STATEMENT

for the financial year as at 31st March 2011

| | |
|---|------------|
| % OF YEAR EXPIRED AT 31st Mar 2011 | 75% |
|---|------------|

| | Original Budget (\$'000s) | Current Budget (\$'000s) | YTD Actuals (\$'000s) | % of Budget Spent/Earned |
|--|---------------------------|--------------------------|-----------------------|--------------------------|
| EXPENSES FROM CONTINUING OPERATIONS | | | | |
| Employee Costs | 9,095 | 9,327 | 6,911 | 74.10% |
| Materials & Contracts | 3,010 | 4,040 | 2,456 | 60.80% |
| Depreciation & Amortisation | 3 | 3 | 2 | 75.00% |
| Other Operating Expenses | 1,019 | 1,651 | 1,333 | 80.74% |
| Internal Charges | 7,300 | 7,300 | 5,479 | 75.06% |
| Total Expenses from Continuing Operations | 20,426 | 22,321 | 16,182 | 72.50% |
| REVENUE FROM CONTINUING OPERATIONS | | | | |
| User Charges And Fees | 3,559 | 3,881 | 3,282 | 84.57% |
| Interest | 175 | 212 | 131 | 62.09% |
| Other Revenues | 3,682 | 3,670 | 2,545 | 69.35% |
| Operating Grants and Contributions | 338 | 445 | 435 | 97.76% |
| Capital Grants and Contributions | 1,400 | 2,862 | 2,885 | 100.83% |
| Total Revenue from Continuing Operations | 9,154 | 11,069 | 9,278 | 83.82% |
| Net Operating Result - Surplus/(Deficit) | (11,272) | (11,252) | (6,903) | |
| CAPITAL PURCHASES (NOT INCLUDED ABOVE) | | | | |
| CAPITAL PURCHASES | | | | |
| Total Purchases | - | 187 | 204 | 108.76% |
| <i>Detail as following:</i> | | | | |
| Sustaining Our City Projects | - | 187 | 204 | 108.76% |

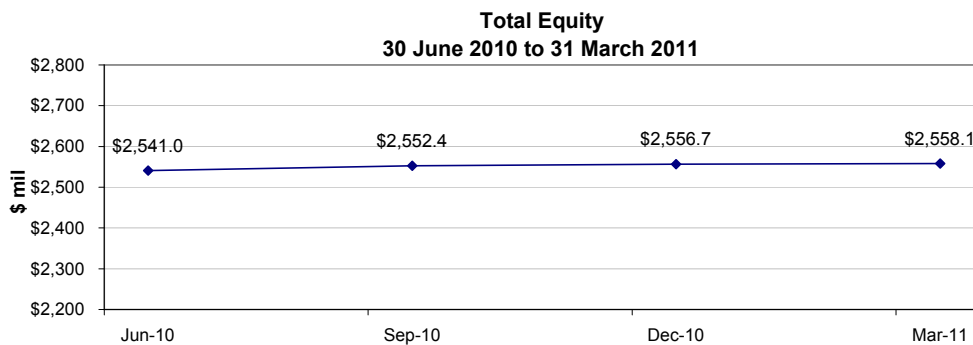




BALANCE SHEET

at 31st March 2011

| | Actual as at 30th June 2010 | Actual as at 31st Mar 2011 |
|---|-----------------------------------|----------------------------------|
| CURRENT ASSETS | | |
| Cash, Cash Equivalents & Investments | 43,901 | 48,029 |
| Receivables | 6,647 | 2,888 |
| Inventories | 617 | 633 |
| Other | 805 | 1,983 |
| TOTAL CURRENT ASSETS | 51,971 | 53,533 |
| NON-CURRENT ASSETS | | |
| Infrastructure, Property, Plant & Equipment | 2,521,984 | 2,528,185 |
| TOTAL NON-CURRENT ASSETS | 2,521,984 | 2,528,185 |
| TOTAL ASSETS | 2,573,955 | 2,581,717 |
| CURRENT LIABILITIES | | |
| Payables | 12,180 | 8,774 |
| Provisions & Prepayments | 12,712 | 14,317 |
| TOTAL CURRENT LIABILITIES | 24,892 | 23,091 |
| NON-CURRENT LIABILITIES | | |
| Payables | 260 | 260 |
| Provisions & Prepayments | 236 | 236 |
| TOTAL NON-CURRENT LIABILITIES | 496 | 496 |
| TOTAL LIABILITIES | 25,387 | 23,587 |
| NET ASSETS | 2,548,567 | 2,558,131 |
| EQUITY | | |
| Retained Earnings | 1,991,154 | 2,000,717 |
| Revaluation Reserves | 557,414 | 557,414 |
| TOTAL EQUITY | 2,548,567 | 2,558,131 |



Variations

| Responsibility Centre | Account | Comment | Amount (\$) |
|--|-----------------------------------|--|------------------|
| Increases in Income | | | (745,068) |
| Financial Operations | Rates - Residential and Business | Net additional rates revenue | (101,000) |
| Financial Operations | Interest on Investments | Increase in the amount of revenue through sustained levels of cash. | (127,087) |
| Stores and Purchasing | Operating Contributions - Other | Rebates for using LGP Contracts | (3,500) |
| Property Management | Bus Shelter Fees | Increase in the amount of revenue received for Bus Shelters advertising | (106,772) |
| Integrated Transport | Construction Zone Fees | Increase in the level of work zones | (41,000) |
| Integrated Transport | Paid Parking Fees | Increase in revenue due to fully functioning hardware. | (105,000) |
| Library Administration | Library Subsidy | Matching budget to actual | (6,670) |
| Library Administration | Library Book Sales | Proceeds from the sale of the 150th Randwick book | (8,340) |
| Health, Building and Regulatory Services | Various Income accounts | Higher than anticipated levels of revenue. | (55,000) |
| Road Construction | Capital Contributions - Footpaths | Income from contributions to work | (5,699) |
| Development Assessment | Development Application Fees | Anticipated level of income for the financial year. | (185,000) |
| Decreases in Income | | | 35,000 |
| Financial Operations | Section 603 Certificates | Budgeted amount not anticipated to be reached before end of financial year | 35,000 |
| Decreases in Expenditure | | | (114,876) |
| Strategic Planning | Consultancies - Specific | Coogee Town Centre Study - Funds to be sourced at a later date if required | (114,876) |

| Responsibility Centre | Account | Comment | Amount (\$) |
|---------------------------------|--------------------------------|--|----------------|
| Increases in Expenditure | | | 834,426 |
| Financial Operations | Valuation Fees | Matching budget to actuals | 3,160 |
| Financial Operations | NSW Fire Brigades Contribution | Unanticipated increase in the adjusted contribution | 219,795 |
| Information Services | Transfer to IT Reserve | Mobile Workforce | 103,000 |
| Information Services | Transfer to IT Reserve | Councillor Extranet project including hardware | 83,400 |
| Administrative Services | Legal Expenses | Net increase in Amount of legal proceedings | 15,000 |
| Administrative Services | Council Contingency Fund | Matching budget to actuals | 63,015 |
| Works Depot | Materials Disposal | Net increase in the volume of materials requiring disposal | 95,247 |
| Parks Construction | WIP - Contracts | Bardon Park construction | 51,368 |
| Building Construction | WIP - Contracts | Randwick Community Centre Upgrade | 90,000 |
| Building Construction | WIP - Contracts | Internal refurbishment works - Frances Street | 25,441 |
| Ordinance Inspections Services | Legal Expenses | Unanticipated level of legal proceedings and costs | 15,000 |
| City Planning Directorate | Legal Expenses | Unanticipated level of legal proceedings and costs | 40,000 |
| General Manager | Consultancies | Due diligence reviews | 30,000 |

| | |
|---|--------------|
| Net Deficit/(Surplus) | 9,482 |
| Add Current 2010-11 Budget Deficit/(Surplus) | (10,085) |
| Total Revised 2010-11 Budget Deficit/(Surplus) | (603) |

MARCH 2011 BUDGET REVIEW

Contra Variations



| Responsibility Centre | Natural Account | Project | Amount | Comment |
|-----------------------------|---|---------------------|------------------|---|
| Financial Operations | 700002 Compulsory Pensioner Rebates - Sec 575 | No Project | (25,000) | Adjustment based on actuals. |
| Financial Operations | 750201 Pensioners' Rates Subsidies | No Project | 25,000 | Adjustment based on actuals. |
| Information Services | 253035 Pur. - IT Equipment | No Project | (174,572) | Transfer budget onto a project |
| Information Services | 250201 W I P - Materials | IT Equipment | 174,572 | Budget transferred from No project |
| Information Services | 125603 Int Restricted - IT | Mobile Workforce | (186,400) | Funding from IT Reserve for additional projects |
| Information Services | 250202 W I P - Contracts | Mobile Workforce | 103,000 | Mobile workforce projects |
| Information Services | 250202 W I P - Contracts | Mobile Workforce | 83,400 | Councillor Extranet project including hardware |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|--------------------------------------|---------------|--|---|-----------------|--|--------|--|---------|--|
| Insurance Management | 125604 | Int Restricted - Insurance/Risk | No Project | 54,753 | Transfer of rebates to Risk/Insurance Reserve and funding of insurance claim excesses | | | | |
| Insurance Management | 620003 | Plant Furniture & Equipment Acquisitions | 3rd Party Minor Claims | 39,553 | Expenditure on insurance claims | | | | |
| Insurance Management | 768401 | Operating Contributions - Other | No Project | (67,061) | Receipt of rebates from insurers. | | | | |
| Insurance Management | 768401 | Operating Contributions - Other | 3rd Party Minor Claims | (27,245) | Revenue from insurance claims net of excess | | | | |
| Organisational Staff Services | 602201 | W/Comp Premium | No Project | 112,931 | Unanticipated increase in the adjustment premium. | | | | |
| Organisational Staff Services | 602401 | Training - Course Costs | Learning & Development | (82,173) | Reduction in expenditure to fund increase in workers comp premium. | | | | |
| Organisational Staff Services | 620001 | Materials | Occupational Health & Safety | (15,000) | Reduction in expenditure to fund increase in workers comp premium. | | | | |
| Organisational Staff Services | 768401 | Operating Contributions - Other | No Project | (10,758) | Contribution received for risk management activities. Contributing to workers comp premium. | | | | |
| Organisational Staff Services | 602602 | Employee Medical Costs | No Project | (5,000) | Reduction in expenditure to fund increase in workers comp premium. | | | | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|------------------------------------|---------------|--|-------------------------------------|-----------------|---|---------|
| Communications | 645401 | Subscriptions Publications and Newspaper | No Project | 8,000 | Additional funds required for Media Monitors | |
| Communications | 645801 | Advertising | No Project | (8,000) | Transfer of funds to subscriptions, publications and newspaper for Media Monitors | |
| Sustainability Strategy | 250201 | W I P - Materials | Sustainability Education Hub | 11,250 | Capital works funded through capital contributions | |
| Sustainability Strategy | 753401 | Operating Grants - Environmental | Sustainability Education Hub | (11,250) | Capital contribution for work at the Randwick Community Centre | |
| Climate Protection Strategy | 620201 | Contracts - Other | Climate Change | (60,828) | Transfer of funds from Operational to Capital | |
| Climate Protection Strategy | 250201 | W I P - Materials | Climate Change | 6,582 | Transfer of funds from Operational to Capital | |
| Climate Protection Strategy | 250202 | W I P - Contracts | Climate Change | 54,246 | Transfer of funds from Operational to Capital | |
| Water Conservation Strategy | 123501 | Ext Restricted - Environment Levy | Env Levy Water Savings | 37,682 | Transfer of funds to reserve for utilisation in other projects. | |
| Water Conservation Strategy | 620001 | Materials | Env Levy Water Savings | (37,682) | Transfer funds to Water Conservation capital projects | |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|------------------------------|---------------|---|------------------------------|-----------------|---|--------|--|---------|--|
| Street Trees and TPO's | 620201 | Contracts - Other | No Project | 32,797 | Increase in contracts resulting from an increase in the volume of applications. | | | | |
| Street Trees and TPO's | 768401 | Operating Contributions - Other | No Project | (32,797) | Additional revenue received for TPO Applications | | | | |
| Building Services | 620203 | External Repairs & Maintenance | No Project | (49,827) | Transfer to Building Construction - Yarra Toilets | | | | |
| Building Construction | 250201 | W I P - Materials | Yarra Reserve Toilets | 49,827 | Funds transferred from Building Services Maintenance Budget. | | | | |
| Des Renford Aquatic Centre | 602401 | Training - Course Costs | No Project | 560 | Extra training courses for new staff | | | | |
| Des Renford Aquatic Centre | 620001 | Materials | No Project | 13,658 | Increase in attendances has increased chemical and paper requirements | | | | |
| Des Renford Aquatic Centre | 620003 | Plant Furniture & Equipment Acquisitions | No Project | 2,000 | Unrepairable music box needed to be replaced. | | | | |
| Des Renford Aquatic Centre | 620006 | Food and Sustenance | No Project | 265 | Food for pool bookings | | | | |
| Des Renford Aquatic Centre | 620203 | External Repairs & Maintenance | No Project | 50,000 | Major structural maintenance required | | | | |
| Des Renford Aquatic Centre | 620205 | Security Services | No Project | (8,165) | Not required | | | | |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|----------------------------|--------|--|--|------------|--|---------|--|---|--|
| Des Renford Aquatic Centre | 642201 | Electricity | | No Project | | 10,000 | | Increase in usage due to new plant and equipment | |
| Des Renford Aquatic Centre | 642202 | Gas | | No Project | | 5,000 | | Increase in usage due to new plant and equipment | |
| Des Renford Aquatic Centre | 642401 | Water & Sewerage User Charges | | No Project | | 10,000 | | Savings of water slightly over estimated | |
| Des Renford Aquatic Centre | 646002 | Stationery | | No Project | | 1,540 | | Higher than anticipated | |
| Des Renford Aquatic Centre | 646401 | Hardware Maintenance | | No Project | | 135 | | Server maintenance required | |
| Des Renford Aquatic Centre | 660009 | Aquatic Centre - Kiosk Purchases | | No Project | | 50,000 | | Increase in income has proportionally increase expenditure | |
| Des Renford Aquatic Centre | 660010 | Aquatic Centre - Merchandise Purchases | | No Project | | 8,000 | | Increase in income has proportionally increased expenditure | |
| Des Renford Aquatic Centre | 725001 | Aquatic Centre - Adult Entry Fee | | No Project | | (8,000) | | Warmer summer period has increased attendances | |
| Des Renford Aquatic Centre | 725003 | Aquatic Centre - Spectator Entry Fee | | No Project | | (1,500) | | Higher than anticipated | |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|----------------------------|--------|--|------------|------------|----------|--------|--|---------|--|
| Des Renford Aquatic Centre | 725004 | Aquatic Centre - Multi Visit Passes | No Project | No Project | (11,000) | | Warmer summer period has increased attendances | | |
| Des Renford Aquatic Centre | 725005 | Aquatic Centre - Concession Pensioners | No Project | No Project | 3,000 | | Lower than anticipated | | |
| Des Renford Aquatic Centre | 725007 | Aquatic Centre - Family Entry Fee | No Project | No Project | (4,500) | | Warmer summer period has increased attendances | | |
| Des Renford Aquatic Centre | 725008 | Aquatic Centre - Pool Hire | No Project | No Project | (2,500) | | Higher than anticipated | | |
| Des Renford Aquatic Centre | 725009 | Aquatic Centre - Pool Hire - School | No Project | No Project | (24,493) | | Increase in school carnivals | | |
| Des Renford Aquatic Centre | 725011 | Aquatic Centre - Programs - School | No Project | No Project | (10,152) | | Increase in centre operated school learn to swim | | |
| Des Renford Aquatic Centre | 725012 | Aquatic Centre - Aquaerobics - Adults | No Project | No Project | 400 | | Lower usage than anticipated | | |
| Des Renford Aquatic Centre | 725013 | Aquatic Centre - Aquaerobics - Concessio | No Project | No Project | 700 | | Lower usage than anticipated | | |
| Des Renford Aquatic Centre | 725014 | Aquatic Centre - Coffee Club | No Project | No Project | 4,000 | | Lower usage than anticipated | | |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|----------------------------|--------|------------------------------------|------------|-------------|---|--------|--|---------|--|
| Des Renford Aquatic Centre | 725015 | Aquatic Centre - LTS - Preschool | No Project | 1,008,102 | All income now shown under 725016 | | | | |
| Des Renford Aquatic Centre | 725016 | Aquatic Centre - LTS - School Age | No Project | (1,008,102) | All income now shown under this account | | | | |
| Des Renford Aquatic Centre | 725017 | Aquatic Centre - LTS - Adults | No Project | 2,000 | Lower take up of program than anticipated | | | | |
| Des Renford Aquatic Centre | 725019 | Aquatic Centre - LTS - Privates | No Project | 8,240 | No private lessons offered due to limited lane space | | | | |
| Des Renford Aquatic Centre | 725028 | Aquatic Centre - Personal Training | No Project | 812 | No interest in program | | | | |
| Des Renford Aquatic Centre | 725029 | Aquatic Centre - Stronger for Life | No Project | (1,500) | Higher than anticipated | | | | |
| Des Renford Aquatic Centre | 725030 | Aquatic Centre - Vacation Care | No Project | 8,000 | Reduction in available spaces within program to ensure compliance with regulations. | | | | |
| Des Renford Aquatic Centre | 725031 | Aquatic Centre - M.E.T | No Project | (2,500) | Higher than anticipated | | | | |
| Des Renford Aquatic Centre | 725032 | Aquatic Centre - Baby Sitting | No Project | (500) | Higher than anticipated | | | | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|-----------------------------|---------------|---|--------------|-----------------|---|---------|
| Des Renford Aquatic Centre | 725033 | Aquatic Centre - Multi Sportz | No Project | (7,500) | New program | |
| Des Renford Aquatic Centre | 741606 | Aquatic Centre Kiosk Sales | No Project | (80,000) | Increase in carnivals and warmer summer period has assisted in increasing income | |
| Des Renford Aquatic Centre | 741607 | Aquatic Centre - Merchandise | No Project | (16,000) | Increase in carnivals and warmer summer period has assisted in increasing income. | |
| Integrated Transport | 600001 | Permanent Salaries All | SMILE | 46,371 | Budget distribution for the SMILE Project | |
| Integrated Transport | 602001 | SGC Superannuation | SMILE | 2,143 | Budget distribution for the SMILE Project | |
| Integrated Transport | 602401 | Training - Course Costs | SMILE | 476 | Budget distribution for the SMILE Project | |
| Integrated Transport | 602402 | Training - Accommodation | SMILE | 559 | Budget distribution for the SMILE Project | |
| Integrated Transport | 620001 | Materials | SMILE | (93,069) | Budget distribution for the SMILE Project | |
| Integrated Transport | 620201 | Contracts - Other | SMILE | 7,411 | Budget distribution for the SMILE Project | |
| Integrated Transport | 620203 | External Repairs & Maintenance | SMILE | 11,323 | Budget distribution for the SMILE Project | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|------------------------------|--------|-------------------------------------|-------|----------------|---|----------------|
| Integrated Transport | 620205 | Security Services | SMILE | 2,950 | Budget distribution for the SMILE Project | |
| Integrated Transport | 644401 | Council Meeting Expenses | SMILE | 171 | Budget distribution for the SMILE Project | |
| Integrated Transport | 645001 | Consultancies - General | SMILE | 7,430 | Budget distribution for the SMILE Project | |
| Integrated Transport | 645002 | Consultancies - Specific | SMILE | 25,855 | Budget distribution for the SMILE Project | |
| Integrated Transport | 645801 | Advertising | SMILE | 22,452 | Budget distribution for the SMILE Project | |
| Integrated Transport | 646001 | Printing and Design | SMILE | 2,242 | Budget distribution for the SMILE Project | |
| Integrated Transport | 646203 | Donations and Contributions - Other | SMILE | 870 | Budget distribution for the SMILE Project | |
| Integrated Transport | 660001 | Other Miscellaneous Expenses | SMILE | 7,496 | Budget distribution for the SMILE Project | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|-------------------------|--------|---------------------------------|------------|---------|----------|--|
| Integrated Transport | 660002 | Event/Function Expenses | SMILE | | 2,024 | Budget distribution for the SMILE Project |
| Integrated Transport | 743204 | Misc Reimbursements | SMILE | | (1,704) | Reimbursements for Bicycle purchases |
| Integrated Transport | 754601 | Operating Grants - Other | SMILE | | (45,000) | Grant funding for the SMILE Project |
| Sportsfield Maintenance | 620201 | Contracts - Other | No Project | | 46,000 | Additional maintenance on sportfields funded from hire fees. |
| Sportsfield Maintenance | 727102 | Parks Charges | No Project | | (46,000) | Additional revenue received for the hiring of sportfields. |
| Facilities Maintenance | 620201 | Contracts - Other | No Project | | 5,647 | Works contributed to an insurance claim. |
| Facilities Maintenance | 768401 | Operating Contributions - Other | No Project | | (5,647) | Insurance claim revenue received. |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|---|---------------|---|--|------------------------------------|--|----------------|--|--|--|
| Bushland/Noxious Weeds Maintenance | 620201 | Contracts - Other | | Crown Land Weed Control | | 13,000 | | Grant funding expenditure | |
| Bushland/Noxious Weeds Maintenance | 754601 | Operating Grants - Other | | Crown Land Weed Control | | (13,000) | | Grants received for weed control | |
| Bushland/Noxious Weeds Maintenance | 600001 | Permanent Salaries All | | Weed Action Project | | 7,020 | | Grant funding expenditure | |
| Bushland/Noxious Weeds Maintenance | 754603 | Noxious Weeds Grant | | Weed Action Project | | (7,020) | | Grants received for weed control | |
| Bushland/Noxious Weeds Maintenance | 125625 | Int Restricted - Randwick Environmental | | Randwick Environmental Park | | 6,778 | | Transfer of additional interest to reserve. | |
| Bushland/Noxious Weeds Maintenance | 732004 | Interest on Randwick Environmental Park | | Randwick Environmental Park | | (6,778) | | Additional interest received from investments. | |
| Bushland/Noxious Weeds Maintenance | 754601 | Operating Grants - Other | | Woomera Reserve Restoration | | (5,000) | | Contribution for works at Woomera Reserve | |
| Bushland/Noxious Weeds Maintenance | 250201 | W I P - Materials | | Woomera Reserve Restoration | | 5,000 | | Expenditure funded from Contributions | |
| Bushland/Noxious Weeds Maintenance | 620001 | Materials | | Marine Biodiversity ID Signs | | 7,305 | | Additional signs required for the program | |
| Bushland/Noxious Weeds Maintenance | 620001 | Materials | | DECC Estuarine & Coastal Mgt | | 2,661 | | Additional expenditure required for the program. | |

| Responsibility Centre | | Natural Account | | Project | | Amount | Comment |
|------------------------------------|--------|-----------------------------|---|-------------|---|--------|---------|
| Bushland/Noxious Weeds Maintenance | 620201 | Contracts - Other | No Project | (9,966) | Transfer of funds to Bushland projects. | | |
| Bushland/Noxious Weeds Maintenance | 645001 | Consultancies - General | Sydney Central Regional Weeds Committee | 2,117 | Utilisation of Funds | | |
| Bushland/Noxious Weeds Maintenance | 645002 | Consultancies - Specific | Sydney Central Regional Weeds Committee | 500 | Utilisation of Funds | | |
| Bushland/Noxious Weeds Maintenance | 645403 | Memberships | Sydney Central Regional Weeds Committee | 7,754 | Closure of Committee Fund | | |
| Bushland/Noxious Weeds Maintenance | 660002 | Event/Function Expenses | Sydney Central Regional Weeds Committee | 341 | Utilisation of Funds | | |
| Bushland/Noxious Weeds Maintenance | 743204 | Misc Reimbursements | Sydney Central Regional Weeds Committee | (10,712) | Payment by Council Partners | | |
| Beach Services | 600001 | Permanent Salaries All | No Project | 1,171,027 | Funds received from 601001. | | |
| Beach Services | 600002 | Permanent Salaries Overtime | No Project | 13,900 | Funds received from 601002. | | |
| Beach Services | 600201 | Casual Salaries All | No Project | 15,898 | Funds received from 601201. | | |
| Beach Services | 601001 | Permanent Wages All | No Project | (1,171,027) | Funds transferred to 600001. | | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|-----------------------|--------|------------------------------|--|------------|----------|------------------------------|
| Beach Services | 601002 | Permanent Wages Overtime | | No Project | (13,900) | Funds transferred to 600002. |
| Beach Services | 601201 | Casual Wages All | | No Project | (15,898) | Funds transferred to 600201. |
| Beach Services | 602609 | Uniforms/Clothing | | No Project | (8,000) | Funds transferred to 620008. |
| Beach Services | 620001 | Materials | | No Project | (30,000) | Funds transferred to 620004 |
| Beach Services | 620004 | Cleaning & Hygiene Materials | | No Project | 30,000 | Funds received from 620001. |
| Beach Services | 620201 | Contracts - Other | | No Project | (19,535) | Funds transferred to 620203. |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|-----------------------|--------|--|----------------|----------|--|--------|---------------------------------------|---------|--|
| Beach Services | 620203 | External Repairs & Maintenance | No Project | 19,535 | | | Funds received from 620201. | | |
| Beach Services | 790016 | Internal Cost Recovery - Salary and Wage | No Project | (8,000) | | | Funds transferred from Domestic Waste | | |
| Beach Services | 601001 | Permanent Wages All | No Project | (80,000) | | | Funds transferred to 600002. | | |
| Beach Services | 620008 | Safety Materials | No Project | 8,000 | | | Funds received from 602609. | | |
| Beach Services | 620201 | Contracts - Other | No Project | (18,000) | | | Funds transferred to 620004. | | |
| Beach Services | 600002 | Permanent Salaries Overtime | Beach Services | 80,000 | | | Funds received from 601001. | | |
| Beach Services | 600201 | Casual Salaries All | Beach Services | 8,000 | | | Funds received from 6412 601201. | | |
| Beach Services | 620004 | Cleaning & Hygiene Materials | Beach Services | 18,000 | | | Funds received from 620201. | | |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|------------------------|--------|--|------------|-----------|--|--|--|---------|--|
| Beach Inspectors | 620003 | Plant Furniture & Equipment Acquisitions | No Project | 5,825 | | New Australian standard signage requirements | | | |
| Beach Inspectors | 620203 | External Repairs & Maintenance | No Project | 3,000 | | Increase in required maintenance | | | |
| Beach Inspectors | 642001 | Telephone and Communication | No Project | 1,198 | | Repeater station required to improve communication | | | |
| Beach Inspectors | 660003 | First Aid Supplies | No Project | 3,000 | | Warmer summer period has resulted in an increase in first aid requirements | | | |
| Beach Inspectors | 727103 | Beach Charges | No Project | (13,023) | | Increase in events requiring Lifeguard hire | | | |
| Pavement Maintenance | 620001 | Materials | No Project | (100,000) | | Transfer funds to Footpath Maintenance | | | |
| Footpath Maintenance | 620201 | Contracts - Other | No Project | 100,000 | | Additional funds transferred from Pavement Maintenance. | | | |
| Minor Drainage Repairs | 125611 | Int Restricted - Infrastructure Reserve | No Project | (150,000) | | Funding of emergency works from Infrastructure Reserve. | | | |
| Minor Drainage Repairs | 620201 | Contracts - Other | No Project | 150,000 | | Addition funding required for emergency works | | | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|---------------------------|---------------|--|---|-----------------|--|---------|
| Lines & Signs Maintenance | 764002 | Operating Contributions - Traffic Facili | No Project | (11,000) | Matching budget to actuals. | |
| Clear Culverts & Pits | 620201 | Contracts - Other | No Project | 11,000 | Additional expenditure funded from additional Traffic Facilities contribution. | |
| Parks Construction | 123501 | Ext Restricted - Environment Levy | Water Management: Irrigation and | (73,682) | Funding contribution from Environment Levy | |
| Parks Construction | 775001 | Capital Contributions - Parks | Water Management: Irrigation and | (73,681) | Contribution from Sydney Water for ILE Project. | |
| Parks Construction | 250202 | W I P - Contracts | Open Space Water Conservation | (36,000) | Reduction in expenditure to be transferred to ILE Project | |
| Parks Construction | 123501 | Ext Restricted - Environment Levy | Open Space Water Conservation | 36,000 | Funding transferred to reserve for utilisation in ILE Project. | |
| Parks Construction | 250201 | W I P - Materials | Water Management: Irrigation and | 147,363 | Irrigation and Landscape efficiency project | |
| Parks Construction | 125610 | Int Restricted - Incomplete Works | DRAC Filtration System | (10,000) | Transfer of funds from reserve for project | |
| Parks Construction | 250202 | W I P - Contracts | 150th Anniversary Art | (10,000) | Transfer of funds to DRAC Filtration system | |
| Parks Construction | 125610 | Int Restricted - Incomplete Works | 150th Anniversary Art | 10,000 | Transfer of funds to reserve for utilisation on another project. | |

| Responsibility Centre | | Natural Account | | Project | | Amount | Comment |
|---------------------------|---------------|--|-----------------------------|----------------|---|--------|---------|
| Parks Construction | 250202 | W I P - Contracts | DRAC Filtration System | 10,000 | Funds transferred from 150th Anniversary Art project. | | |
| Parks Construction | 250201 | W I P - Materials | Paine Reserve | 3,238 | Additional expenditure funded from savings in other projects. | | |
| Parks Construction | 125610 | Int Restricted - Incomplete Works | Paine Reserve | (3,238) | Transfer from P10011 Nagle Park | | |
| Parks Construction | 250201 | W I P - Materials | Nagle Park | (4,603) | Project savings transferred to other Parks Construction Projects. | | |
| Parks Construction | 125610 | Int Restricted - Incomplete Works | Nagle Park | 4,603 | Funds transferred to reserve for utilisation on other projects. | | |
| Parks Construction | 250201 | W I P - Materials | Pioneers Park | (2,980) | Transfer to P10166 Parks Upgrades | | |
| Parks Construction | 250201 | W I P - Materials | Gordon's Bay Reserve | (2,285) | Transfer to P10166 Parks Upgrades | | |
| Parks Construction | 125610 | Int Restricted - Incomplete Works | Parks Upgrades | (1,365) | Transfer from P10011 Nagle Park | | |
| Parks Construction | 250201 | W I P - Materials | Parks Upgrades | 6,630 | Funds transferred from savings in other various Parks Construction projects. | | |

| Responsibility Centre | | Natural Account | | Project | | Amount | Comment |
|---------------------------|---------------|--|--|-----------------|--|--------|---------|
| Roads Construction | 250202 | W I P - Contracts | Local Road Rehabilitation Program | (100,000) | Transfer of expenditure to P10170 Footpath Construction Program. | | |
| Roads Construction | 250202 | W I P - Contracts | Footpath Construction Program | 100,000 | Funds transferred from P10157 Local Roads Program | | |
| Roads Construction | 750002 | Financial Assistance Grant - Local Road | Local Road Rehabilitation Program | (15,977) | Additional FAG Grant Funds | | |
| Roads Construction | 250202 | W I P - Contracts | Local Road Rehabilitation Program | 15,977 | Expenditure of additional FAG funds | | |
| Roads Construction | 250201 | W I P - Materials | Area Parking Scheme | (1,728) | Transfer funds to P10359 Footpath CRMS | | |
| Roads Construction | 250201 | W I P - Materials | Footpath CRMs/Defects | 1,728 | Funds transferred from P10358 APS | | |
| Roads Construction | 250201 | W I P - Materials | Alison Road Retaining Wall | 13,555 | Funds transferred from P 10554 Retaining Wall program | | |
| Roads Construction | 250201 | W I P - Materials | RetWall & Railing Program | (13,555) | Transfer funds to P10483 Alison Road Retaining Wall. | | |
| Building Construction | 250201 | W I P - Materials | Coogee Surf Club | (114,000) | Reduction in funds required for the project. | | |
| Building Construction | 778401 | Capital Contributions - Other | Coogee Surf Club | 114,000 | Reduction in contribution to be received for this project. | | |

| Responsibility Centre | | Natural Account | | Project | | Amount | Comment |
|------------------------|--------|-------------------------------------|--|----------|---|--------|---------|
| Building Construction | 250201 | W I P - Materials | Exp-Building-Bowen Library HACC Facility | 30,000 | Additional funds transferred from Library Bookvote. | | |
| Library Administration | 253009 | Library Books Purchases | Library Bookvote | (40,000) | Transfer of funds to processing project and refurb works at Bowen Library | | |
| Library Administration | 620214 | Cataloguing & Processing - External | Library Processing | 10,000 | Transfer of funds from Library Bookvote | | |
| Building Construction | 250201 | W I P - Materials | 34-38 BELMORE ROAD | (27,019) | Transfer funds to P10553 Asbestos program and P10578 Clovelly Child Care | | |
| Building Construction | 250201 | W I P - Materials | Works Depot Refurbishment | (5,009) | Transfer savings to P10553 Asbestos Program | | |
| Building Construction | 250201 | W I P - Materials | Maroubra Room Upgrade | (4,697) | Transfer project savings to P10578 and P10501 | | |
| Building Construction | 250201 | W I P - Materials | Org Staff Services Office Renovation | (2,976) | Savings transferred to Community Nursery works | | |
| Building Construction | 250201 | W I P - Materials | Community Plant Nursery (Buildings) | 3,704 | Funds transferred from P10566 OSS Refurb | | |
| Building Construction | 250201 | W I P - Materials | Clovelly Child Care | 14,309 | Funds transferred from P10402, P10579, P10566 | | |
| Building Construction | 250201 | W I P - Materials | Asbestos Removal | 21,688 | Funds transferred from P10336 Works Depot Refurb and P10402 Belmore Road | | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|------------------------|--------|--------------------------------|------------|-----------|------------------------------|---------|
| Litter Bins Collection | 600001 | Permanent Salaries All | No Project | 325,723 | Funds received from 601001. | |
| Litter Bins Collection | 600002 | Permanent Salaries Overtime | No Project | 17,207 | Funds received from 601002. | |
| Litter Bins Collection | 600201 | Casual Salaries All | No Project | 16,502 | Funds received from 601201. | |
| Litter Bins Collection | 601001 | Permanent Wages All | No Project | (325,723) | Funds transferred to 600001. | |
| Litter Bins Collection | 601002 | Permanent Wages Overtime | No Project | (17,207) | Funds transferred to 600002. | |
| Litter Bins Collection | 601201 | Casual Wages All | No Project | (16,502) | Funds transferred to 600201. | |
| Litter Bins Collection | 620001 | Materials | No Project | (5,000) | Funds transferred to 620206. | |
| Litter Bins Collection | 620201 | Contracts - Other | No Project | 3,450 | Funds received from 620203. | |
| Litter Bins Collection | 620203 | External Repairs & Maintenance | No Project | (3,450) | Funds transferred to 620201. | |
| Litter Bins Collection | 620206 | Garbage Disposal | No Project | 5,000 | Funds received from 620001. | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|------------------------|--------|--|------------|-----------|---------------------------------------|---------|
| Litter Bins Collection | 790016 | Internal Cost Recovery - Salary and Wage | No Project | (10,000) | Funds transferred from Domestic Waste | |
| Litter Bins Collection | 620206 | Garbage Disposal | No Project | 10,000 | Funds received from 6350 620201. | |
| General Trade Waste | 620206 | Garbage Disposal | No Project | (40,000) | Funds transferred to 6330 620206. | |
| Mechanical Street | 600001 | Permanent Salaries All | No Project | 174,010 | Funds received from 601001. | |
| Mechanical Street | 600002 | Permanent Salaries Overtime | No Project | 7,886 | Funds received from 601002. | |
| Mechanical Street | 600201 | Casual Salaries All | No Project | 7,773 | Funds received from 6411 601201 | |
| Mechanical Street | 601001 | Permanent Wages All | No Project | (174,010) | Funds transferred to 600001. | |
| Mechanical Street | 601002 | Permanent Wages Overtime | No Project | (7,886) | Funds transferred to 600002. | |
| Mechanical Street | 601201 | Casual Wages All | No Project | 12,227 | Funds received from 6411 601201 . | |
| Mechanical Street | 620206 | Garbage Disposal | No Project | 40,000 | Funds received from 6512 620206. | |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|-----------------------|--------|--|-------------------|-----------|--|---------------------------------------|--|---------|--|
| Mechanical Street | 620206 | Garbage Disposal | No Project | 2,097 | | Funds received from 6340 620206. | | | |
| Mechanical Street | 790016 | Internal Cost Recovery - Salary and Wage | No Project | (22,097) | | Funds transferred from Domestic Waste | | | |
| Footpath Sweeping | 600001 | Permanent Salaries All | No Project | 252,698 | | Funds received from 601001. | | | |
| Footpath Sweeping | 600201 | Casual Salaries All | No Project | 16,671 | | Funds received from 6001201. | | | |
| Footpath Sweeping | 601001 | Permanent Wages All | No Project | (252,698) | | Funds transferred to 600001. | | | |
| Footpath Sweeping | 601201 | Casual Wages All | No Project | (16,671) | | Funds transferred to 600201. | | | |
| Footpath Sweeping | 620206 | Garbage Disposal | No Project | (2,097) | | Funds transferred to 6330 620206. | | | |
| Footpath Sweeping | 790016 | Internal Cost Recovery - Salary and Wage | No Project | (18,903) | | Funds transferred from Domestic Waste | | | |
| Footpath Sweeping | 600201 | Casual Salaries All | Footpath Sweeping | 21,000 | | Funds received from 6412 601201. | | | |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|----------------------------------|--------|--|---------------------|-----------|--|--------|--|---|--|
| Graffiti Management | 600001 | Permanent Salaries All | No Project | 123,011 | | | | Funds received from 601001. | |
| Graffiti Management | 600002 | Permanent Salaries Overtime | No Project | 14,255 | | | | Funds received from 601002. | |
| Graffiti Management | 600201 | Casual Salaries All | No Project | 13,852 | | | | Funds received from 601201. | |
| Graffiti Management | 601001 | Permanent Wages All | No Project | (123,011) | | | | Funds transferred to 600001. | |
| Graffiti Management | 601002 | Permanent Wages Overtime | No Project | (14,255) | | | | Funds transferred to 600002. | |
| Graffiti Management | 601201 | Casual Wages All | No Project | (13,852) | | | | Funds transferred to 600201. | |
| Graffiti Management | 620201 | Contracts - Other | No Project | (10,000) | | | | Funds transferred to 6320 620206. | |
| Graffiti Management | 790016 | Internal Cost Recovery - Salary and Wage | No Project | 5,000 | | | | Funds transferred from Domestic Waste | |
| Graffiti Management | 600201 | Casual Salaries All | Graffiti Management | 5,000 | | | | Funds received from 6412 601201. | |
| Office Expenses - Domestic Waste | 690021 | Internal Transfer - Salary and Wages | No Project | 54,000 | | | | Transfer of funds to Public Place Waste | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|-----------------------------------|--------|-----------------------------|-----------------------------------|-----------|---|---------|
| DWM - On-Call Clean Up Collection | 600001 | Permanent Salaries All | No Project | 380,922 | Funds received from 601001. | |
| DWM - On-Call Clean Up Collection | 600002 | Permanent Salaries Overtime | No Project | 35,389 | Funds received from 601002. | |
| DWM - On-Call Clean Up Collection | 600201 | Casual Salaries All | No Project | 21,845 | Funds received from 601201. | |
| DWM - On-Call Clean Up Collection | 601001 | Permanent Wages All | No Project | (380,922) | Funds transferred to 600001. | |
| DWM - On-Call Clean Up Collection | 601002 | Permanent Wages Overtime | No Project | (35,389) | Funds transferred to 600002. | |
| DWM - On-Call Clean Up Collection | 601201 | Casual Wages All | No Project | (20,000) | Funds transferred to 6330 601201 (12,227) and 6330 601002 (7,773), incorrect home accounts and costings. | |
| DWM - On-Call Clean Up Collection | 620202 | Labour Hire / Agency Staff | No Project | 20,000 | Funds received from 6416 620202. | |
| DWM - On-Call Clean Up Collection | 620206 | Garbage Disposal | No Project | 12,000 | Funds received from 6412 620206 | |
| DWM - On-Call Clean Up Collection | 601201 | Casual Wages All | No Project | (21,845) | Funds transferred to 600201. | |
| DWM - On-Call Clean Up Collection | 600201 | Casual Salaries All | DWM - On-Call Clean Up Collection | 15,867 | Funds received from 6414 620202. | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|------------------------------------|--------|-----------------------------|------------|-----------|---|---------|
| DWM - Schedule Clean Up Collection | 600001 | Permanent Salaries All | No Project | 257,666 | Funds received from 601001. | |
| DWM - Schedule Clean Up Collection | 600002 | Permanent Salaries Overtime | No Project | 48,653 | Funds received from 601002. | |
| DWM - Schedule Clean Up Collection | 600201 | Casual Salaries All | No Project | 20,294 | Funds received from 601201. | |
| DWM - Schedule Clean Up Collection | 601001 | Permanent Wages All | No Project | (257,666) | Funds transferred to 600001. | |
| DWM - Schedule Clean Up Collection | 601002 | Permanent Wages Overtime | No Project | (48,653) | Funds transferred to 600002. | |
| DWM - Schedule Clean Up Collection | 601201 | Casual Wages All | No Project | (21,000) | Funds transferred to 6340 601201 incorrect home account and costings. | |
| DWM - Schedule Clean Up Collection | 620206 | Garbage Disposal | No Project | (12,000) | Transfer funds to 6411 620206 | |
| DWM - Schedule Clean Up Collection | 601201 | Casual Wages All | No Project | (13,000) | Funds transferred to 4474 600201 (8,000) and 6350 600201 (5,000) incorrect home account and costings. | |
| DWM - Schedule Clean Up Collection | 601201 | Casual Wages All | No Project | (20,294) | Funds transferred to 600201. incorrectly costed. | |
| DWM - Green Waste Collection | 600001 | Permanent Salaries All | No Project | 163,961 | Funds received from 601001. | |

| Responsibility Centre | | Natural Account | | Project | | Amount | Comment |
|------------------------------|--------|-----------------------------|------------------------------|-----------|-----------------------------------|--------|---------|
| DWM - Green Waste Collection | 600002 | Permanent Salaries Overtime | No Project | 30,979 | Funds received from 601002. | | |
| DWM - Green Waste Collection | 600201 | Casual Salaries All | No Project | 35,558 | Funds received from 601201. | | |
| DWM - Green Waste Collection | 601001 | Permanent Wages All | No Project | (163,961) | Funds transferred to 600001. | | |
| DWM - Green Waste Collection | 601002 | Permanent Wages Overtime | No Project | (30,979) | Funds transferred to 600002. | | |
| DWM - Green Waste Collection | 601201 | Casual Wages All | No Project | (35,558) | Funds transferred to 600201. | | |
| DWM - Green Waste Collection | 620001 | Materials | No Project | 20,000 | Funds received from 620007. | | |
| DWM - Green Waste Collection | 620007 | Green Waste Bins | No Project | (20,000) | Funds transferred to 620001. | | |
| DWM - Green Waste Collection | 620202 | Labour Hire / Agency Staff | No Project | (15,867) | Funds transferred to 6411 600201. | | |
| DWM - Green Waste Collection | 620217 | Green Waste Disposal | No Project | 70,000 | Funds received from 6420 620206 | | |
| DWM - Green Waste Collection | 600001 | Permanent Salaries All | DWM - Green Waste Collection | 91,666 | Funds received from 6417 601001. | | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|----------------------------------|--------|-----------------------------|----------------------------------|-----------|--|---------|
| DWM - Illegal Dumping Management | 600001 | Permanent Salaries All | No Project | 250,677 | Funds received from 601001. | |
| DWM - Illegal Dumping Management | 600002 | Permanent Salaries Overtime | No Project | 36,623 | Funds received from 601002. | |
| DWM - Illegal Dumping Management | 600201 | Casual Salaries All | No Project | 20,749 | Funds received from 601201. | |
| DWM - Illegal Dumping Management | 601001 | Permanent Wages All | No Project | (250,677) | Funds transferred to 600001. | |
| DWM - Illegal Dumping Management | 601002 | Permanent Wages Overtime | No Project | (36,623) | Funds transferred to 600002. | |
| DWM - Illegal Dumping Management | 601201 | Casual Wages All | No Project | (20,749) | Funds transferred to 600201. | |
| DWM - Illegal Dumping Management | 620202 | Labour Hire / Agency Staff | No Project | (20,000) | Funds transferred to 6411 620202. | |
| DWM - Illegal Dumping Management | 600201 | Casual Salaries All | DWM - Illegal Dumping Management | 37,209 | Funds received from 6417 601001. | |
| DWM - Special Pick Up | 600001 | Permanent Salaries All | No Project | 4,053 | Funds received from 601001. | |
| DWM - Special Pick Up | 601001 | Permanent Wages All | No Project | (41,262) | Funds transferred to 600001 (4,053) and (37,209) to 6416 600201. | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|------------------------------|--------|--|------------|-----------|--|---------|
| DWM - Special Pick Up | 601001 | Permanent Wages All | No Project | (91,666) | Funds transfer to 6414 600001. | |
| DWM - Recycling Centre-Perry | 600001 | Permanent Salaries All | No Project | 155,593 | Funds received from 601001. | |
| DWM - Recycling Centre-Perry | 600002 | Permanent Salaries Overtime | No Project | 15,247 | Funds received from 601002. | |
| DWM - Recycling Centre-Perry | 601001 | Permanent Wages All | No Project | (155,593) | Funds transferred to 600001. | |
| DWM - Recycling Centre-Perry | 601002 | Permanent Wages Overtime | No Project | (15,247) | Funds transferred to 600002. | |
| DWM - Recycling Centre-Perry | 620206 | Garbage Disposal | No Project | (70,000) | Funds transferred to 6414 620217 | |
| Domestic Waste Levy | 123001 | Ext Restricted - Domestic Waste Manageme | No Project | 7,313 | Transfer of additional interest to reserve | |
| Domestic Waste Levy | 732002 | Interest on DWM Reserves | No Project | (7,313) | Additional interest received from investments. | |
| Recycling - Trade Waste | 600001 | Permanent Salaries All | No Project | 69,277 | Funds received from 601001. | |
| Recycling - Trade Waste | 600201 | Casual Salaries All | No Project | 9,857 | Funds received from 601002. | |

| Responsibility Centre | | Natural Account | | Project | Amount | Comment |
|----------------------------|---------------|---------------------------------|-------------------------------|------------------|---|---------|
| Recycling - Trade Waste | 601001 | Permanent Wages All | No Project | (69,277) | Funds transferred to 600001. | |
| Recycling - Trade Waste | 601002 | Permanent Wages Overtime | No Project | (9,857) | Funds transferred to 600201. | |
| General Trade Waste | 600001 | Permanent Salaries All | No Project | 242,184 | Funds received from 601001. | |
| General Trade Waste | 600201 | Casual Salaries All | No Project | 26,992 | Funds received from 601201. | |
| General Trade Waste | 601001 | Permanent Wages All | No Project | (242,184) | Funds transferred to 600001. | |
| General Trade Waste | 601201 | Casual Wages All | No Project | (26,992) | Funds transferred to 600201. | |
| General Community | 660002 | Event/Function Expenses | Community Events & Activities | 6,164 | Expenditure of grants and contribution funding | |
| General Community | 754601 | Operating Grants - Other | Community Events & Activities | (600) | Carers Week Grant received. | |
| General Community | 768401 | Operating Contributions - Other | Community Events & Activities | (4,564) | Contributions received for various community development events | |
| Strategic Planning | 620201 | Contracts - Other | No Project | (1,000) | Contribution to Heritage Week | |

| Responsibility Centre | | Natural Account | | Project | | Amount | Comment |
|-------------------------|--------|---------------------------------|-------------------------------|----------|---|--------|---------|
| Events | 660002 | Event/Function Expenses | Council Events | 18,826 | Additional expenditure for events funded from contributions and event fees. | | |
| Events | 727108 | Event Fees | Council Events | (15,871) | Food and Film Festival Stall Holder Fees | | |
| Events | 768401 | Operating Contributions - Other | Council Events | (2,955) | Coogee Carols Sponsorship Funds | | |
| Customer Service Centre | 600201 | Casual Salaries All | No Project | 1,700 | Increase required for casual staff funded from savings in consultancies | | |
| Customer Service Centre | 645001 | Consultancies - General | No Project | (1,700) | Benchmarking survey not been conducted this financial year. | | |
| Strategic Planning | 645002 | Consultancies - Specific | Strategic PI Consult/Projects | 45,000 | University and Health Precinct grant funded expenditure | | |
| Strategic Planning | 754601 | Operating Grants - Other | Strategic PI Consult/Projects | (45,000) | Grant from the Planning Reform Fund | | |

| Responsibility Centre | | Natural Account | | Project | | Amount | | Comment | |
|---|--------|--|------------|-----------|--|--|--|---------|--|
| Development Contributions (incl s93/94) | 120201 | Ext Restricted - S94 Interest | No Project | 11,862 | | Transfer revenue received into reserve | | | |
| Development Contributions (incl s93/94) | 120203 | Ext Restricted - S94 Development Contrib | No Project | 220,000 | | Transfer revenue received into reserve | | | |
| Development Contributions (incl s93/94) | 120401 | s93D Reserve - Affordable Housing | No Project | 102,225 | | Transfer revenue received into reserve | | | |
| Development Contributions (incl s93/94) | 731001 | Interest on S94 Contributions | No Project | (11,862) | | Increase in interest received from investments | | | |
| Development Contributions (incl s93/94) | 731002 | Interest on S93D Contribution | No Project | (960) | | Increase in interest received from investments | | | |
| Development Contributions (incl s93/94) | 772401 | S94 Capital Developer Contributions | No Project | 230,000 | | Decrease in s94 developer contributions | | | |
| Development Contributions (incl s93/94) | 772402 | S94A Capital Developer Contributions | No Project | (450,000) | | Increase in s94A developer contributions | | | |
| Development Contributions (incl s93/94) | 772501 | s93D - Affordable Housing | No Project | (101,265) | | Additional s93D Contributions received through the year. | | | |